Two Park Avenue
New York, NY
10016-5990 U.S.A.
tel 1.212.591.7000
fax 1.212.591.7674
www.asme.org

DRAFT AGENDA – OPEN SESSION
FY27 BOARD OF GOVERNORS MEETING
Sunday, November 8, 2026 – 9:00 am to 12:00 pm (PCT)
Vancouver Convention Center, Vancouver, British Columbia, Canada
Room 109/110

Breakfast – 8:00 am to 9:00 am, Room 116/117

1. **Opening of the Meeting** (Start Time 9:00 am)

1.1. Call to Order
Janis Terpenny

1.2. Adoption of the Agenda — ACTION

1.3. President's Remarks (10 minutes) — INFORMATION
Janis Terpenny

1.4. Executive Director/CEO's Remarks (10 minutes) — INFORMATION
Tom Costabile

1.5. Consent Items for Action — ACTION

Identification of items to be removed from Consent Agenda
Consent Items for Action are matters that the Board is asked to act on as a group. Governors are encouraged to contact the Executive Director/CEO with their questions prior to the meeting as it is not expected that consent items will be removed from the agenda.

1.5.1. Proposed Appointments
1.5.2. Proposed Changes to By-Laws Related to Financial Affiliate Members
1.5.3. Proposed Changes to By-Law B5.3

2. **Open Session Agenda Items**

2.1. FY27 YTD Financial Report (10 minutes) — INFORMATION
Bill Garofalo

2.2. FY27 Enterprise Objectives: Q1 Update (15 minutes) — INFORMATION
Christine Reilley

2.3. Office of the CRO Update (30 minutes) — INFORMATION
Meredith Jones

2.4. IMECE Asia Pacific 2028 (20 minutes) — INFORMATION
Professor Poh Seng Lee

BREAK

2.5. Sector Reports (60 minutes) INFORMATION
Pierre Larochelle, Suzanne McKillop, Thomas Lavertu, Bryan Lewis and Twish Mehta

3. New Business

4. Open Session Information Items

4.1. Dates of Future Meetings

DATE	DAY	TIME	LOCATION
January/February 2027	TBD	TBD	Virtual
April 19, 2027	Monday	9:00 am – 3:00 pm (ET)	Detroit, MI
June 4, 2027	Saturday	9:00 am – 3:00 pm	Minneapolis, MN
June 5, 2027*	Sunday	9:00 am – 11:00 am	Minneapolis, MN
June 6, 2027*	Monday	9:00 am – 2:00 pm	Minneapolis, MN

*FY28 Board of Governors

5. Adjournment of Open Session

LUNCH – Room 116/117 (12:00 pm – 1:00 pm)

List of Appendices

1.5.1. Proposed Appointments
1.5.2. Proposed Changes to By-Laws Related to Financial Affiliate Members
1.5.3. Proposed Changes to By-Law B5.3
2.2. FY27 Enterprise Objectives: Q1 Update
2.3. Office of the CRO Update
2.4. IMECE Asia Pacific 2028
2.5. Sector Reports

NOTE: The Province of British Columbia is transitioning to permanent year-round Pacific Time (PCT). Clocks in Vancouver will **not fall back on November 1, 2026**. As such, the time difference between East Coast time will be two hours and not the current 3.

ASME Board of Governors
Agenda Item
Cover Memo

Date Submitted: October 20, 2026

BOG Meeting Date: November 8, 2026

To: Board of Governors

From: Committee on Organization and Rules (COR)

Presented by: Richard Marboe

Agenda Title: Proposed Appointments

Agenda Item Executive Summary:

Proposed appointments reviewed by the COR on October 20, 2026.

Proposed motion for BOG Action:

To approve the attached appointments.

Attachments: Document attached.

NOVEMBER 2026 PROPOSED APPOINTMENTS TO ASME UNITS

Internal Unit	Nominee	Appointment Position/Title	Appointment Term/Category	Appointment Type	History
Committee on Honors	Xin Zhang	Member-at-Large	January 2027 – June 2030	Initial	2026 Honorary Membership 2025 Thomas A. Edison Patent Award
Philanthropy Committee	Olivia Blackmon	Member-at-Large	November 2026 – June 2029	Initial	Private and Government Sector involvement with philanthropy and workforce development
Public Affairs and Outreach Council	Chris Mattson	Member-at-Large	November 2026 – June 2029	Initial	Chair, Engineering for Sustainable Development Committee

Board of Governors Meeting
Agenda Item
Cover Memo

Date Submitted:	October 20, 2026
BOG Meeting Date:	November 8, 2026
To:	Board of Governors
From:	Committee on Organization and Rules
Presented by:	Richard Marboe
Agenda Title:	Proposed Changes to By-Laws Related to Financial Affiliate Members

Agenda Item Executive Summary:

The ASME membership approved amendments to the ASME Constitution on June 6, 2026, to redefine “Affiliate Member,” to add the category of Financial Affiliate Members and to increase the number of members of the Board of Governors to include Financial Affiliate Members.

By-Laws B3,1, B4.2, B5.2, and B6.2 are amended to reflect these Constitutional amendments.

Proposed motion for BOG Action:

To approve for first reading changes to By-Laws B3.1, B4.2, B5.2, and B6.2.

Attachment(s):

Document attached

B3.1 MEMBERSHIP

B3.1.1 An applicant for admission to the Society in any grade, except to Fellow or Honorary Member, shall make application to the Executive Director/CEO on an approved form.

B3.1.2 A proposal for promotion to Fellow must be initiated by a Fellow, ~~or~~ Member, Honorary Member or Financial Affiiate Member of ASME and supported by three additional sponsors, two of whom must be Fellows, ~~or~~ Members, Honorary Members, or Financial Affiliate Members of ASME. All sponsors must be well acquainted with the nominee's qualifications as they relate to the requirements for promotion to Fellow.

B3.1.3 Nomination and election of an Honorary Member shall be in accordance with the provisions of the By-Laws dealing with the Committee on Honors.

B3.1.4 Advancement to the grade of Fellow shall be by a positive vote of three-quarters of the total number of ballots received from the Committee of Past Presidents entitled to vote. A past president shall not be entitled to vote on their own nomination for Fellow.

B3.1.5 Applicants shall be assigned in accordance with the policy set by the Board of Governors to the grades of membership to which their qualifications entitle them.

B3.1.6 All procedures relating to admissions to and promotions in membership, except Honorary Member and Fellow membership grades, shall be administered by the Membership staff in accordance with the policy set by the Board of Governors.

B3.1.7 An approved curriculum is one which leads to a degree in engineering or engineering technology.

B3.1.8 A Student Member may participate in all the activities of the Society but shall not be permitted to vote at a Business Meeting of the Society or hold a position except in a student-oriented or nontechnical/outreach unit and the student section where the student is a member.

B3.1.9 A Student Member shall not remain in this grade beyond the end of the calendar year of graduation or termination of enrollment as a student.

B3.1.10 No more than five Honorary Members may be elected in any Society year.

B3.1.11 A corporate member elevated to Honorary Member shall retain all of the rights and privileges of corporate membership.

B3.1.12 The rights and privileges of every member shall be personal to the member and shall not be transferable except that each corporate member shall be entitled to vote on any question before any Business Meeting of the Society either in person or by a proxy given to a corporate member.

B3.1.13 Voting on matters which come before a Business Meeting of the Society will be done in person or by proxy. Only corporate members are entitled to vote. A corporate member may assign their vote to another corporate member by proxy. The proxy must be signed and dated by the corporate member giving it and shall be submitted to the Executive Director/CEO for verification of the right of the corporate member to vote at the meeting for which the proxy is to be used.

B3.1.14 When a request is received for a member's resignation, the Membership staff will adjust the member's record. Member resignations are reported in the demographic report issued monthly.

After a complaint or charge of unethical conduct based on the provisions of the Constitution, By-Laws, or Code of Ethics has been filed against a member, the member may resign with the stipulation that the Society will not accept any later application for renewed membership. Nevertheless, the Society will accept an application for renewed membership if:

a. The designated member of the Investigative Panel, in accordance with established policies and procedures, has certified to the Executive Director/CEO that the complaint has been examined and is not a matter for action by the Society; or

b. The member has been cleared of all charges under the established procedures of the Society.

B4.2 NOMINATING COMMITTEE

B4.2.1 The Nominating Committee is charged with the responsibility of reviewing and nominating members of broad experience, high standing, and active participation in the work of the Society to the position of Elected Governor specified in Article C4.1.7 of the Constitution. These nominees may be selected from proposals by various units or by individual members in the Society or from the Nominating Committee's own deliberations as it sees fit.

B4.2.2.1 Election to the Nominating Committee takes place at Business Meetings of the Society. At the second Business Meeting of the fiscal year, the President shall present the names of those recommended pursuant to By-Law B4.2.2.3, as applicable, for election to the Nominating Committee. In the event any vacancies occur following that meeting, the President may present the names of those recommended pursuant to By-Law B4.2.2.3, as applicable, for any Nominating Committee vacancies at the first Business Meeting of the new fiscal year. The voting members of the Nominating Committee shall be elected for two years and alternates for one year. Alternates should commit to participate on the Nominating Committee for a three-year cycle. Once the alternate's term is completed, the alternate will automatically move into the position of voting member.

Elected voting members and alternates shall begin their terms at the close of the Business Meeting at which they are elected.

Terms of voting members and alternates will normally end at the close of the Nominating Committee Selection Meeting. However, if the work of a particular Nominating Committee is not finished by that time, terms of that committee will continue until the selection process for which that committee is responsible has been completed.

B4.2.2.2 The Nominating Committee shall consist of ten voting members and five alternates. Nominations for open positions for alternates shall be made as provided in By-Law B4.2.2.3 and shall be voted upon at the Business Meetings as provided in By-Law B4.2.2.1.

Voting members and alternates shall be of the Member, Fellow, Financial Affiliate or Honorary Member grade and not currently serving as an officer or as Governor of the Society.

The President may select a Governor to serve as Liaison to the Committee during their Presidential term.

B4.2.2.3 Each sector will develop its own procedures for generating recommendations for alternates to the Nominating Committee. The Sector Senior Vice Presidents shall present a minimum of five applications for consideration as alternates to the Nominating Committee. ASME members may also submit their own applications for consideration as alternates to the Nominating Committee. The Nominating Committee will review all of the applications for alternates and select five to be nominated for election to the Nominating Committee pursuant to By-Law B4.2.2.1. The Nominating Committee will identify up to five additional names to fill any

vacancies that occur prior to the first Business Meeting of the new fiscal year.

B4.2.2.4 The Nominating Committee shall be assisted by a non-voting group of Advisors consisting of up to three consenting and available past Presidents who are members of the Committee of Past Presidents. These Advisors, invited by the Nominating Committee, and appointed by the Committee of Past Presidents Chair, will attend meetings of the Nominating Committee and participate in its discussions. At the option of the Nominating Committee, they may also be present during the casting of votes for the slate of nominees, although they shall remain impartial and not communicate to the Nominating Committee their opinions regarding any Candidate. The functions of the Committee of Past Presidents Advisors shall be:

a. to acquaint the Nominating Committee of the short and long range Society plans;

b. to make available their experience in, and their knowledge of the requirements for serving as a Governor.

B4.2.3.1 If a voting member is unable to serve, then an alternate will be identified by the Nominating Committee Chair from the pool of alternates.

B4.2.3.2 A person who has been a voting member of the Nominating Committee for a term or portion of a term which includes more than one Nominating Committee Selection Meeting is eligible to be proposed for a later term as voting member or alternate only if the later term begins one year or more after the ending of the term in which the person served as a voting member.

B4.2.4 No voting member or alternate shall be considered for nomination to become an Elected Governor of the Society during a term on the Nominating Committee, whether or not it is served.

B4.2.5 The names of those elected to serve on the Nominating Committee shall be published by the Executive Director/CEO prior to the end of each year, accompanied by a request for proposals for Elected Governors of the Society to be sent to the Nominating Committee. Any changes to the composition of the Nominating Committee shall be published as soon as possible.

B4.2.6 A vacancy in the Nominating Committee of the Society shall be filled as determined in accordance with B4.2.3.1 and B4.2.2.1.

B4.2.7 Each year, not later than December 1, the Nominating Committee shall submit any proposed changes to the Nominating Committee Operation Guide to the Committee on Organization and Rules for review and recommendation.

B4.2.8 A special nominating committee may be organized by one percent of the corporate membership of the Society in good standing certifying to the Executive Director/CEO in writing their joint intention to organize such a committee.

B4.2.9 Within two weeks following the close of the second Business Meeting of the fiscal year, the Nominating Committee shall deliver to the Executive Director/CEO in

writing the names of its nominees for Elected Governor to be filled at the next election, together with the written consents of the nominees.

B4.2.10 The names of nominees for Elected Governor proposed by the Nominating Committee and any other special nominating committee shall be published by the Executive Director/CEO immediately after the receipt of the report of the Nominating Committee or the special nominating committee.

B4.2.11 Names of any nominees presented by any special nominating committee must be in the hands of the Executive Director/CEO by the first Tuesday in August of each year and must be accompanied by the written consent of each nominee.

B5.2 SECTORS AND COMMITTEES REPORTING TO THE BOARD OF GOVERNORS OR EXECUTIVE COMMITTEE

B5.2.1 The sectors reporting to the Board of Governors shall be the Section Engagement Sector, the Standards and Certification Sector, the Technical and Engineering Communities Sector, the Public Affairs and Outreach Sector and the Student and Early Career Development Sector.

Each sector shall be led by a council. The council of each sector shall consist of such voting members as specified in the sector By-Laws. Individuals, as may be required or designated pursuant to any statute, regulation, or court order or consent decree may also be voting or non-voting members of a sector council. A member of the senior staff of the sector, if any, may be a voting member of the sector council. The sector council may designate both volunteer and staff non-voting members.

The duties and responsibilities of the sectors shall be as designated from time to time by the Board of Governors. Each sector shall maintain its own operation guide as prescribed by Society Policy. Each sector shall be chaired by a senior vice president who shall serve a term of three years. Additional service as the same senior vice president may occur after an interruption of one or more years or following a partial term. Senior Vice Presidents shall attend meetings of the Board of Governors without vote.

B5.2.2 The Board of Governors has established the following committees of the Board, each of which shall consist of three or more Governors and which shall report directly to the Board of Governors: Executive Committee, Committee on Finance and Investment, Audit Committee, and Committee on Executive Director/CEO Evaluation and Staff Compensation. Each committee of the Board shall have such power and authority as the Board of Governors shall specify in these By-Laws or a Board resolution and as permitted by law, except that no such committee shall have authority as to the following matters: (i) the submission to members of any action requiring members' approval under New York law or these By-Laws; (ii) the filling of vacancies in the Board or in any committee; (iii) the fixing of compensation of the Governors for serving on the Board or on any committee; (iv) the amendment or repeal of the By-Laws or the adoption of new By-Laws; (v) the amendment or repeal of any resolution of the Board which by its terms cannot be so amended or repealed; (vi) the election or removal of Governors and officers; (vii) the approval of a merger or plan of dissolution; (viii) the adoption of a resolution recommending to the members action on the sale, lease, exchange or other disposition of all or substantially all of the Society's assets; (ix) the purchase, sale, mortgage or lease of real property of the Society if the property constitutes, or would constitute, all or substantially all of the assets of the Society; or (x) the approval of amendments to the Society's certificate of incorporation. The Board shall appoint, by majority vote at a meeting at which a quorum is present, the members of all Board committees, except for the Executive Committee, whose members must be appointed by a majority vote of the Entire Board of Governors. All committees of the Board shall consist exclusively of Governors; provided, however, that the Board or a committee of the Board may designate one or more members of the Society's management and/or other individuals to serve in an advisory capacity to such committee and who may attend and participate in meetings of the committee (if invited by the committee) but who shall not have the right to vote or deliberate on matters before the committee.

B5.2.2.1 The Executive Committee shall act on behalf of the Board of Governors between Board of Governors meetings, its authority limited to those matters specifically provided for in these By-Laws and specifically delegated to it, consistent with applicable law, by the Board of Governors from time to time. All such actions shall be ratified by the Board of Governors at its next scheduled meeting. The Executive Committee shall have

responsibility to accept grants, gifts or bequests in accordance with By-Law B4.4.4. The Executive Committee shall meet from time to time as deemed necessary by the Committee. The Executive Committee shall have responsibility for overseeing the Scholarship Committee and Old Guard Committee.

The President will serve as Chair of the Executive Committee. One Elected Governor from each class, who is selected by closed written ballot by the Board of Governors at the Board's first meeting of the fiscal year, shall constitute the remaining voting members of the Executive Committee. If a round of closed written balloting shall fail to produce a majority vote of those present and constituting a quorum in support of a Governor, the lowest vote-getter shall be removed from the ballot for one or more subsequent rounds of closed written balloting until a single candidate shall receive a majority vote of those present and constituting a quorum. If a round of closed written balloting shall produce a tie, the tie shall be broken by a drawing of straws by the tied candidates, and the candidate who draws the shorter or shortest straw shall be removed from the ballot for one or more subsequent rounds of closed written balloting until a single candidate shall receive a majority vote of those present and constituting a quorum. The Executive Director/CEO is a non-voting member of the Executive Committee.

B5.2.2.2 The Committee on Finance and Investment, under the direction of the Board of Governors, shall have responsibility for oversight of the financial and investment affairs of the Society, including: (1) reviewing and recommending for Board approval policies related to the Society's financial condition, budget, investments, and reserves; (2) reviewing regular financial reports from management to assess the financial status of the Society; (3) reviewing and monitoring annual operating budgets for the current fiscal year, and recommending an annual operating budget to the Board of Governors for approval for the following fiscal year; (4) overseeing the administration of the Society's real property; (5) overseeing the investment of monies, securities and other assets of the Society, with the authority to invest and re-invest the same, in accordance with the Investment Policy of the Society; and (6) reviewing and recommending for board approval significant capital expenditures and asset acquisitions and dispositions. In discharging its role, the Committee is empowered to inquire into any matter it considers appropriate to carry out its responsibilities with access to the books and records of the Society. Subject to the direction of the Board of Governors, the Committee is authorized and delegated the authority to act on behalf of the Board with respect to the management of the Society's investments in accordance with the Investment Policy of the Society.

The Committee on Finance and Investment shall consist of at least three Elected Governors annually selected by the Board of Governors. Such Governors shall be selected by the Board of Governors at the first meeting of the fiscal year and shall consist solely of "independent" members of the Board as defined under Section 102 (a) (21) of the New York Not-for-Profit Corporation Law. Strong consideration should be given to Financial Affiliate Members for service on the Committee. The Chair of the Committee shall be appointed by the Board from among the Committee members and shall preside at meetings of the Committee and shall have authority to convene meetings, set agendas for meetings, and determine the Committee's information needs, except as otherwise provided by the Board or the Committee. The Treasurer, Assistant Treasurer and Chief Financial Officer may participate in meetings of the Committee on Finance and Investment at the request of the Chair of the Committee but shall not be counted towards the presence of a quorum and shall not have the right to vote on any matter before the Committee.

B5.2.2.3 The Audit Committee, under the direction of the Board of Governors, shall have responsibility for overseeing the accounting and financial reporting process of the Society and the audit of its financial statements and report its activities to the Board. The Committee will be responsible for overseeing the adoption and implementation of, and compliance with, the

Society Policies on whistleblowers and conflicts of interest. The Committee will annually consider the performance and independence of the independent auditor and recommend retaining or renewing the retention of the independent auditor to the Board. The Committee will liaise with the independent auditor prior to the commencement of the audit and upon completion of the audit, review and discuss the audit results and any related management letter with the auditor, including:

(a) any material risks and weaknesses in internal controls identified by the auditor;

(b) any restrictions on the scope of the auditor's activities or access to requested information;

(c) any significant disagreements between the auditor and management; and

(d) the adequacy of the Society's accounting and financial reporting processes.

The Audit Committee shall consist of three Elected Governors (serving staggered terms on the Board). The Committee membership is determined by the Board of Governors and consists solely of "independent" members of the Board as defined under Section 102(a) (21) of the New York Not-for-Profit Corporation Law. The Chair shall be the senior Governor, and the Vice Chair shall be the second-most senior Governor.

The Treasurer, Assistant Treasurer and Chief Financial Officer may participate in meetings of the Audit Committee at the request of the Chair of the Committee but shall not be counted towards the presence of a quorum and shall not have the right to vote on any matter before the Committee. The Audit Committee shall meet in executive session, including with the independent auditor, as the Audit Committee deems necessary or appropriate. The President shall nominate an incoming first-year Elected Governor for appointment by the Board. Audit Committee members shall serve a three-year term unless their term on the Board of Governors expires earlier than three years.

B5.2.2.4 The Committee on Executive Director/CEO Evaluation and Staff Compensation, under the direction of the Board of Governors, shall have responsibility for making recommendations to the Board regarding the Executive Director/CEO's performance planning and evaluation and for making recommendations to the Board regarding the Executive Director/CEO's compensation, including salary and bonus recommendations.

The Committee shall also have the responsibility to advise the Board of Governors on activities of the Society's staff regarding staff compensation, including bonus programs; and staff and retiree benefit programs. The Committee will also be responsible for staff related Society Policies P-7.1, (Recognition of Staff Members - Years of Service) and P-7.2, (Staff Employment Guidelines).

In addition, the Committee has oversight responsibilities for the Retirement Plan Committee.

The Committee on Executive Director/CEO Evaluation and Staff Compensation shall consist of the President, and three Elected Governors (serving staggered terms on the Board). The President shall nominate an incoming first year Elected Governor for appointment by the Board. The Chair of the Committee shall be the senior Governor, and the Vice Chair shall be the second-most senior Governor. The Elected Governors shall serve a three-year term unless their term on the Board of Governors expires earlier than three years.

B5.2.3 The Board of Governors has established the following "committees of the corporation" in accordance with Section 712(e) of the New York Not-for-Profit Corporation Law to carry out such advisory functions as the Board shall specify in these By-Laws or a Board resolution

and as permitted by law: Committee on Organization and Rules, Committee of Past Presidents, Philanthropy Committee, Inclusion Strategy Committee, Industry Advisory Board, Volunteer Orientation and Leadership Training Academy, History and Heritage Committee, Committee on Sustainability, Committee on Honors, Scholarship Committee and Old Guard Committee. Each committee of the corporation shall maintain its own operation guide as prescribed by Society Policy or by the Board of Governors. The Board of Governors shall designate the members of each committee of the corporation. The members of a committee of the corporation need not be Governors or officers of the Society. A committee of the corporation will not have the authority to bind the Board of Governors or the Society.

B5.2.3.1 The Committee on Organization and Rules, under the direction of the Board of Governors, shall have responsibility for ensuring that the Society is organized and supplied with qualified leadership to serve the current and anticipated future needs of the membership, and shall reexamine regularly the Constitution, By-Laws and Policies of the Society. The Committee on Organization and Rules shall select its own Chair and Vice Chair. Its membership shall be determined by the Board of Governors. The President may select a Governor to serve as Liaison to the Committee during their Presidential term.

B5.2.3.2 The Committee of Past Presidents, under the direction of the Board of Governors, shall have responsibility for electing Fellows, overseeing the ethical practice of engineering, and providing guidance on matters where its experience may be useful, upon request by the President, Board of Governors, and other units of the Society. The Committee of Past Presidents shall select its own Chair and Vice Chair. Its membership shall consist of all living Past Presidents, unless the Board of Governors, Executive Committee or Ethics Committee makes a finding that results in the censure, expulsion, suspension or other disciplinary action of a Past President involving the following conduct:

(a) violation or attempted violation of the Society Policies with respect to Ethics, Code of Conduct or Discrimination and Discriminatory Harassment, knowingly assisting or inducing another to violate or attempt to violate the Society Policies with respect to Ethics, Code of Conduct, or Discrimination and Discriminatory Harassment, or doing so through the acts of another;

(b) illegal conduct that adversely reflects on the Past President's honesty, trustworthiness or fitness to serve ASME in a position of trust;

(c) conduct involving breach of fiduciary duty, dishonesty, fraud, deceit or misrepresentation; or

(d) other conduct that is or reasonably could be harmful to the reputation and administration of the Society.

Disciplinary action for conduct described in B5.2.3.2 (a) through (d) shall render a Past President ineligible for membership on the Committee of Past Presidents and shall result in the expulsion from the Committee of any current member of the Committee of Past Presidents.

B5.2.3.3 The Committee on Sustainability, under the direction of the Board of Governors, shall have responsibility for recommending to the Board of Governors a climate and sustainability strategy for the Society. The Committee on Sustainability shall select its own Chair and Vice Chair. Its membership shall be determined annually by the Board of Governors. The President may select a Governor to serve as Liaison to the Board during their Presidential term.

B5.2.3.4 The Philanthropy Committee, under the direction of the Board of Governors, shall have responsibility for advising the Board of Governors and assisting the Society in connection

with fundraising activities and philanthropic programs carried out using the Society's name or other resources. The Philanthropy Committee shall select its own Chair and Vice Chair. The ASME Executive Director/CEO, the ASME Managing Director of Philanthropy and the ASME Managing Director of Programs shall be ex officio members of the Committee without vote. Other members shall be determined by the Board of Governors. The President may select a Governor to serve as Liaison to the Committee during their Presidential term.

B5.2.3.5 The Inclusion Strategy Committee, under the direction of the Board of Governors, shall have responsibility for providing insight and advice into promoting inclusion and access within ASME and mechanical engineering. The Inclusion Strategy Committee shall select its own Chair and Vice Chair. Its membership shall be determined annually by the Board of Governors. The President may select a Governor to serve as Liaison to the Committee during their Presidential term.

B5.2.3.6 The Industry Advisory Board, under the direction of the Board of Governors, shall have responsibility for providing a voice for industry within ASME through the communication of the needs of engineers that are engaged in industry. The Industry Advisory Board shall select its own Chair and Vice Chair. Its membership shall be determined annually by the Board of Governors. The President may select a Governor to serve as Liaison to the Board during their Presidential term.

B5.2.3.7 The Volunteer Orientation and Leadership Training Academy, under the direction of the Board of Governors, shall have responsibility for developing ASME's volunteer leadership. VOLT's programmatic offerings extend to volunteers serving throughout the Society at all levels. The Volunteer Orientation and Leadership Training Academy shall select its own Chair and Vice Chair. Its membership shall be determined by the Board of Governors. The President may select a Governor to serve as Liaison to the Academy during their Presidential term.

B5.2.3.8 The History and Heritage Committee, under the direction of the Board of Governors, shall have responsibility for the Historic Mechanical Engineering Landmark Program, maintaining records of notable mechanical engineering achievements and personalities, and other history and heritage activities within ASME and mechanical engineering. The History and Heritage Committee shall select its own Chair and Vice Chair. Its membership shall be determined annually by the Board of Governors. The President may select a Governor to serve as Liaison to the Board during their Presidential term.

B5.2.3.9 The Committee on Honors, under the direction of the Board of Governors, shall have responsibility for recommending properly selected candidates for honors, medals, Honorary Members, and awards, and as required shall recommend recipients of joint awards, all subject to approval by the Board of Governors. However, the Board may delegate to the Committee on Honors the power to approve candidates for any honor, medal or award other than Honorary Member or ASME Medalist. The Committee on Honors shall select its own Chair and Vice Chair. Its membership shall be determined by the Board of Governors. The Chair of the General Awards Committee shall be an ex officio member with vote. The President may select a Governor to serve as Liaison to the Committee during their Presidential term. The General Awards Committee, under the direction of the Committee on Honors, shall seek candidates for all honors and awards except Honorary Members, the ASME Medal, and group-level awards, and shall screen nominations and make recommendations to the Committee on Honors. The General Awards Committee shall consist of a Chair, a Vice Chair and a membership as determined by the Committee on Honors. Other Society award committees, including special award committees, shall in accordance with the policies and procedures administered by the Committee on Honors, seek nominees for honors in their several areas of interest, shall screen nominations, and make recommendations to the Committee on Honors.

B5.2.3.10 The Scholarship Committee, under the direction of the Executive Committee, shall have responsibility for selecting recipients of ASME scholarships, approving the establishment of new scholarships, and other activities related to ASME scholarships. The Scholarship Committee shall consist of a Chair, a Vice Chair, and a membership as determined by the Executive Committee.

B5.2.3.11 The Old Guard Committee, under the direction of the Executive Committee, shall have responsibility for administration of its competitions and awards. The Old Guard Committee shall consist of a Chair, a Vice Chair, and a membership as determined by the Executive Committee.

B5.2.4 The Retirement Plan Committee, under the direction of the Committee on Executive Director/CEO Evaluation and Staff Compensation, shall have responsibility, as specified in the ASME Thrift Plan, the ASME Defined Contribution (DC) Plan, the ASME 457(b) Plan, and the ASME 401(k) Plan documents, including to act as Plan Administrator and Named Fiduciary for such plans and assume such responsibilities as developing investment policy statements, selecting and monitoring investment choices, benchmarking Plan administration expenses and investment plan administrators performance and selecting, appointing and retaining plan investment, governance and plan administration compliance advisors, as well as having the power to make ministerial and technically required plan amendments.

The Retirement Plan Committee shall consist of four members: two members of the Executive Team, the Chief Human Resources Officer and one Volunteer member selected by the EDESC. The three staff members will be nominated by the Executive Director/CEO and appointed at the discretion of the EDESC.

The ASME Staff members of the Committee may be members with vote for as long as they hold the positions described in this By-Law B5.2.4.

B6.2 VOTING AT OR BY PROXY AT THE FIRST BUSINESS MEETING OF THE FISCAL YEAR

B6.2.1 Ten to 60 days prior to the first Business Meeting of the fiscal year, the Executive Director/CEO shall provide a proxy to each corporate member. This proxy shall solicit the authorization by such member for the three most recent available past Presidents or any one of them to exercise the vote of the corporate member for the election of Elected Governors and for any other business that is presented to the first Business Meeting of the fiscal year or any adjournment thereof. A list of the nominees proposed by the Nominating Committee and any special nominating committee shall be a part of the proxy distribution.

The proxy will separate the voting for the Financial Affiliate Members from the other members-at-large of the Board of Governors.

A member shall return the proxy in a manner specified by the Society, which may be by mail, facsimile or electronic mail, provided such electronic mail is transmitted with information from which it can be reasonably determined that the proxy was authorized by such member.

B6.2.2 If any special nominating committee (as defined in B4.2.8) has been organized and has presented a list of nominees to the Executive Director/CEO, the Executive Director/CEO shall provide to each member entitled to vote a proxy listing the nominees proposed by the Nominating Committee and the nominees proposed by such special nominating committee. Biographical and other material included with the proxy shall give equal exposure to all nominees.

B6.2.3 On or before the first day of October each year, the President shall appoint a Committee of Inspectors of Proxies and Ballots, whose duty shall be to supervise the examination, validation, and counting of proxies and to report at the first Business Meeting of the fiscal year as to the number of members represented there by proxy.

The Committee shall consist of a corporate member, and either the Chief Financial Officer or the Assistant Secretary and shall include a member or representative of any special nominating committee whose slate has been distributed. The Committee shall supervise the counting of the ballots at the first Business Meeting of the fiscal year.

B6.2.4 At the first Business Meeting of the fiscal year the Committee of Inspectors of Proxies and Ballots shall report on the number of proxies thereon returned by corporate members. Following the report of the Committee of Inspectors of Proxies and Ballots, the Presiding Officer shall conduct an election for Elected Governors of the Society. Corporate members present who have not executed proxies will vote in person. Corporate members who have executed proxies but have withdrawn the proxies prior to the tabulation presented by the Committee of Inspectors of Proxies and Ballots, may also vote in person. Corporate members holding

valid proxies will cast proxy ballots. When the results of the election are known, the Presiding Officer will announce the results of the election to the Business Meeting.

B6.2.5 The terms of Elected Governors elected at the first Business Meeting of the fiscal year shall begin at the second Business Meeting of the fiscal year at a specific time designated each year by the Board of Governors.

Board of Governors Meeting
Agenda Item
Cover Memo

Date Submitted:	October 20, 2026
BOG Meeting Date:	November 8, 2026
To:	Board of Governors
From:	Committee on Organization and Rules
Presented by:	Richard Marboe
Agenda Title:	Proposed Changes to By-Law B5.3

Agenda Item Executive Summary:

The PAO Sector is proposing to add an ASME Student Representative and the Chairs-elect for the Committee on Engineering Education, the Committee on Government Relations, and the Committee on Engineering for Sustainable Development as voting members of its Council. The Sector is also requesting to fix the term of its members-at-large at three years.

Proposed motion for BOG Action:

To approve for first reading changes to By-Law B5.3.

Attachment(s):

Document attached

B5.3 PUBLIC AFFAIRS AND OUTREACH SECTOR

B5.3.1.1 The Public Affairs and Outreach Sector, under the direction of the Board of Governors, is responsible for the coordinated outreach to industry, government, education, and the public. It is responsible for initiatives that address diversity and humanitarian programs. The Public Affairs and Outreach Sector will maintain a current Sector Operation Guide that will contain operational details of the Public Affairs and Outreach Sector that are not in these By-Laws.

B5.3.1.2 The Public Affairs and Outreach Sector shall be led by a Council that consists of the following voting membership: a Senior Vice President as Chair; three members-at-large; the ASME Student Representative and the Chairs and Chairs-elect for the following Committees: the Committee on Engineering Education, the Committee on Government Relations, and the Committee on Engineering for Sustainable Development. The Managing Director, International, is a non-voting member.

B5.3.1.3 The incoming Senior Vice President, Public Affairs and Outreach shall be nominated by the Public Affairs and Outreach Sector Council for appointment by the Board of Governors for a term of three years.

B5.3.1.4 The members-at-large and the ASME Student Representative shall be appointed by the Board of Governors, as recommended by the Public Affairs and Outreach Council. The term of the members-at-large shall be threeone years and they may be re-appointed for one additional termup to three terms. The term of the ASME Student Representative shall be one year and they may be re-appointed for up to two additional terms.

B5.3.2.1 The following Committees will report directly to the Public Affairs and Outreach Council: the Committee on Engineering Education, the Committee on Government Relations, and the Committee on Engineering for Sustainable Development.

B5.3.2.2 The Committee on Engineering Education, under the direction of the Public Affairs and Outreach Council, is responsible for the activities of the Society that relate to engineering education. The Committee shall consist of a Chair, Engineering Education and a membership as determined by the Public Affairs and Outreach Council.

B5.3.2.3 The Committee on Government Relations, under the direction of the Public Affairs and Outreach Council, is responsible for the development of programs for interaction between the Society and government at all levels. The Committee shall consist of a Chair, Government Relations and a membership as determined by the Public Affairs and Outreach Council. The Committee on Government Relations shall recommend policies and procedures and supervise activities that involve Society interaction with government entities.

B5.3.2.4 The Committee on Engineering for Sustainable Development, under the direction of the Public Affairs and Outreach Council, shall be responsible for the collaboration among the engineering and global development stakeholders to create avenues and opportunities within ASME and mechanical engineering around the world to meet the challenges faced by under-served communities. The Committee shall consist of a Chair, appointed by the Senior Vice President, Public Affairs and Outreach, and a membership, as determined by the Public Affairs and Outreach Council.

Board of Governors Meeting
Agenda Item
Cover Memo

Date Submitted:	October 19, 2026
BOG Meeting Date:	November 8, 2026
To:	Board of Governors
From:	William Garofalo, Chief Financial Officer
Presented by:	William Garofalo
Agenda Title:	FY27 YTD Financial Report

Agenda Item Executive Summary:

A YTD financial report will be provided.

Proposed motion for BOG Action: **None**

Attachment(s): **None**

Board of Governors Meeting
Agenda Item
Cover Memo

Date Submitted:	October 25, 2026
BOG Meeting Date:	November 8, 2026
To:	Board of Governors
From:	Christine Reilley, Sr. Managing Director, IP Strategy
Presented by:	Christine Reilley, Sr. Managing Director, IP Strategy
Agenda Title:	FY27 Enterprise Objectives: Q1 Update

Agenda Item Executive Summary:

This presentation will provide a high-level update on Q1 progress against ASME's FY27 Enterprise Objectives and the priorities moving into Q2. The enterprise objectives portfolio remains broadly on track, with continued attention to the Standards revenue trajectory and Knowledge Graph accuracy validation as execution advances.

Proposed motion for BOG Action: None

Attachment(s): FY27 Enterprise Objectives - Q1 Progress and Q2 Priorities

Q1 REVIEW

FY27 Enterprise Objectives

Q1 Progress and Q2 Priorities

FY27 ENTERPRISE OBJECTIVES | Q1 STATUS REPORT

18 of 20 objectives are on track

STRATEGIC PILLARS	CORE OBJECTIVES	STRETCH OBJECTIVES	TOTAL OBJECTIVES
5	15	5	20

Financial & Business Acumen (FBA)

ALLOCATION
25%

- 3 Core
- 1 Stretch

Customer Experience (CX)

ALLOCATION
20%

- 3 Core + 1 Stretch

Product Portfolio Management (PPM)

ALLOCATION
20%

- 3 Core + 1 Stretch

Digital Transformation (DX)

ALLOCATION
20%

- 2 Core + 1 Stretch
- 1 Core

Workforce Transformation (WfX)

ALLOCATION
15%

- 3 Core + 1 Stretch

STATUS LEGEND

- On track. No material executive intervention required.
- Achievable, but emerging risks need action or monitoring.
- Outcomes at material risk. Leadership intervention required.

FY27 Enterprise Objectives Progress

	Financial Business Acumen (FBA)	Customer Experience (CX)	Product Portfolio Management (PPM)	Digital Transformation (DX)	Workforce Transformation (WfX)
1	Achieve 10% growth in direct Standards sales between FY25 and FY27 by strengthening customer engagement. Owner: Mark LaFleur	Create a clear customer engagement model and digital strategy for individuals (including members), organization customers, and resellers to measurably improve enterprise prioritization of member and customer engagement investments. Owner: Mason Dye	Define and document at least two cross-departmental, solution-oriented product bundles aligned to ASME core focus areas with pricing and allocation included. Owner: Mark LaFleur	Develop revenue and expense model and forecast for IP/Licensing and DoC for implementation in FY28/29 budget. Owner: Christine Reilley	Complete an enterprise-wide communications rollout of ASME's Purpose, Mission, and Vision across staff, volunteers, and customers, to ensure a shared understanding and consistent activation. Owner: Karen Russo
2	$137M Revenue in FY27 – Lower: Budget -$4M $141M Owner: Steve Papaganeres	Establish clear enterprise-wide CX metrics including Customer Lifetime Value (CLV), Customer Engagement Score (CES), and First Contact Resolution (FCR) that reflects whether customers are successfully engaging with ASME in meaningful, sustained ways. Owner: Mason Dye	Develop baseline measurement model for the capture of atomized IP within ASME – Knowledge Units (KU) and identify the percentage of this IP that can be Monetizable Knowledge Units (MKU); Develop a plan to grow the corpus of KUs and MKUs across the enterprise. Owner: Christine Reilley	Launch a Knowledge Graph and Domain Specific Model (DSM) for pilot Standards with 90% or more accuracy validated by SMEs. Owner: Hasan Agha	Develop and deploy a Purpose Compass Framework that enables staff and volunteers to assess alignment, measure outcomes, and make decisions grounded in ASME's Purpose, Mission and Vision. Owner: Stephanie Viola
3	$141M Revenue in FY27 – Target: Budget $141M Owner: Steve Papaganeres	Enhance and make sales and customer engagement data reliable, usable, and shared across the organization by deploying a business-led, IT-supported data and AI ecosystem. Owner: Julie Magill	Transition journals and conference proceedings to partners on schedule, enabling a scalable, resilient publishing model with sustained end-to-end performance. Owner: Tim Graves	Drive CRM adoption by automating three core manual process, to evolve the organization towards more responsiveness to customer demands. Owner: Hasan Agha	Develop and begin deployment of purpose driven business plans for Singapore and Brazil and adapt the India business plan to lead explicitly with purpose. Owner: John Hasselmann
Stretch	$145M Revenue in FY27 – Upper: Budget +$4M $141M Owner: Steve Papaganeres	Deliver personalized, timely experiences for customers leveraging new and modern technologies to deliver relevant, personalized and timely experiences with the right message, at the right moment, through customers' preferred channels. Owner: Mason Dye	Leverage integrated B2B and B2C customer and product data in ASME's unified CRM ecosystem with the goal of identifying and facilitating $1.5M in incremental revenue from enterprise cross sells and up sells. Owner: Julie Magill	Execute at least 3 new commercial agreements validating the new IP licensing model to enable digital revenue realization in FY28. Owner: Christine Reilley	Test purpose as a growth lever by piloting a purpose-centric commercial initiative aimed at increasing retention among student and early-career engineers. Owner: Drew Lentz

Achievement Thresholds: Lower: 2 of 3 | Target: 3 of 3 | Upper 3 of 3 + Stretch

Q2 Outlook

What is the most important milestone or outcome planned for the next quarter?

- Q1 delivered the operating, data, governance, and commercial foundations required for execution across all five pillars.
- Q2 shifts emphasis from foundation-building to tangible outcomes and measurable results.
- Dependencies across CX, PPM, and DX require active cross-pillar coordination; the Board should expect progress updates on Amber objectives at next review, specifically focusing on **Standards revenue trajectory** and **Knowledge Graph accuracy validation** are the two areas warranting continued Board-level visibility
- Management is on track to deliver the FY27 objective portfolio and will provide a full Q2 update at the next scheduled review

Questions & Discussions

Board of Governors Meeting
Agenda Item
Cover Memo

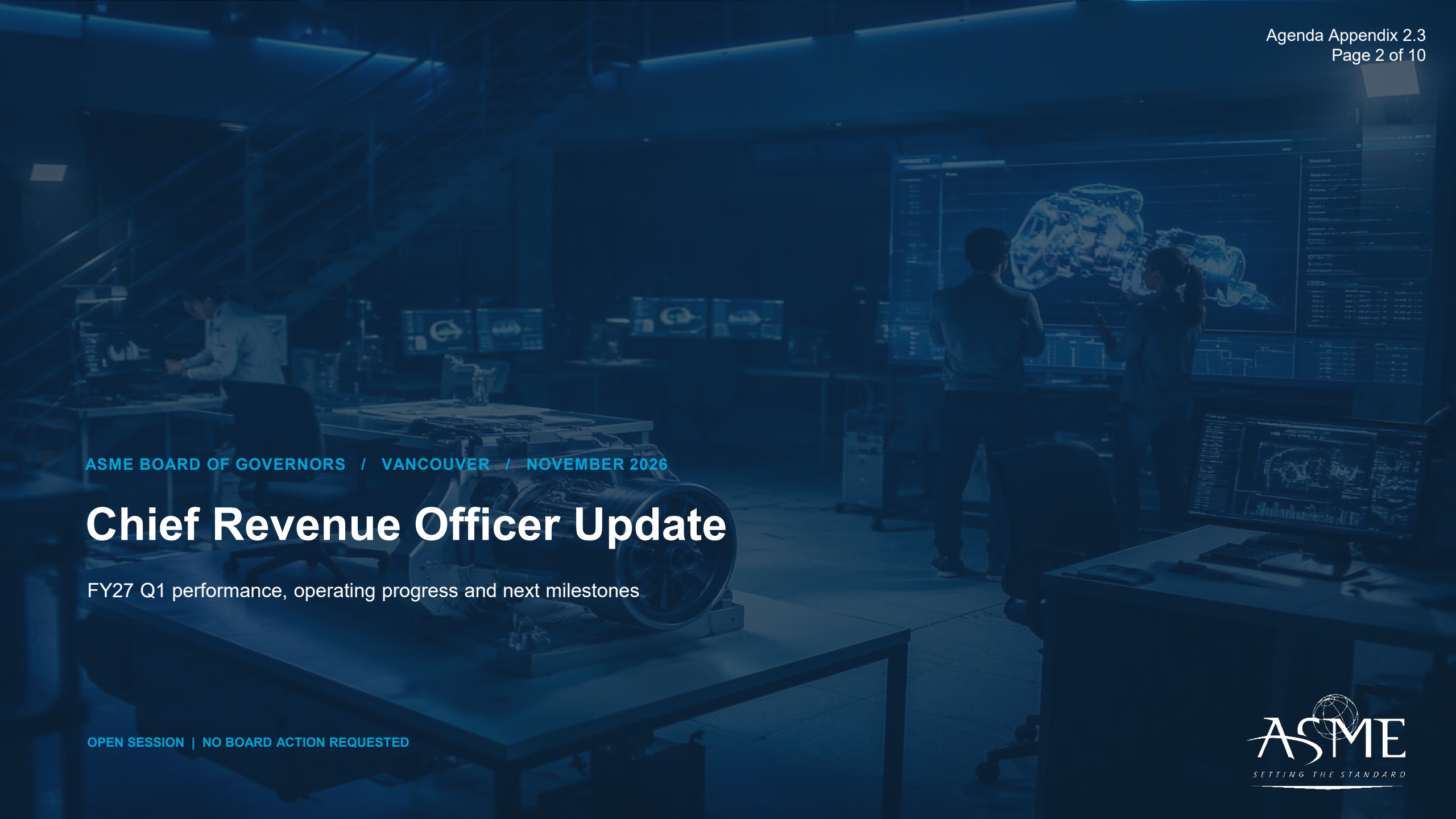
Date Submitted:	October 26, 2026
BOG Meeting Date:	November 8, 2026
To:	Board of Governors
From:	Meredith Jones, Chief Revenue Officer
Presented by:	Meredith Jones
Agenda Title:	Office of the CRO Update

Agenda Item Executive Summary:

The presentation highlights progress in customer data integration, sales discipline and marketing efficiency. Next priorities are completing the customer view and converting cross-selling opportunities into measurable results.

Proposed motion for BOG Action: None

Attachment(s): PowerPoint



ASME BOARD OF GOVERNORS / VANCOUVER / NOVEMBER 2026

Chief Revenue Officer Update

FY27 Q1 performance, operating progress and next milestones

OPEN SESSION | NO BOARD ACTION REQUESTED

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PROGRESS SINCE THE LAST BOARD UPDATE

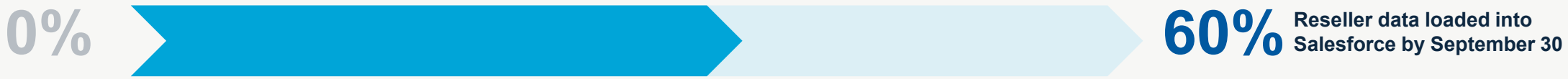
The revenue organization has moved from design into execution

EARLIER STATE	WHAT HAS CHANGED	
Commercial responsibility distributed across functions	**Dedicated revenue leadership is in place**	**Sales and Revenue Operations now have senior leaders with explicit accountability for execution.**
Customer relationships managed primarily by resellers and through individual products	**The commercial model is becoming customer centric**	**The organization is establishing clearer ownership of enterprise relationships across ASME's portfolio.**
Growth activity managed through separate functional processes	**Revenue work is increasingly coordinated**	**Sales, Marketing, Revenue Operations, Customer Experience and business units are working through shared priorities.**
Commercial investments evaluated largely within individual programs	**Management is applying stronger evidence and accountability**	**Customer response, conversion, adoption, return on investment and purpose are increasingly shaping where resources are focused.**

The remaining slides show the operating evidence behind these shifts and the milestones for the balance of FY27.

CUSTOMER DATA AND CRM

From fragmented reseller reports to an actionable revenue foundation



1 DATA

Validated, normalized and enriched the initial reseller dataset

2 CRM

Matched accounts and created opportunities with product line items and contract dates

3 OWNERSHIP

Assigned opportunity owners and standardized naming conventions

4 VISIBILITY

Created the first executive revenue dashboard

Q2 focus Enrich the remaining reseller data and continue account cleanup, hierarchy alignment, and dashboard adoption.

SALES EXECUTION

Formal operating cadence drives visibility and growth

1

ACCOUNT OWNERSHIP

Clear responsibility for customer relationships and opportunities

2

COMMON STAGES

Standard opportunity and forecast categories

3

WEEKLY REVIEW

Pipeline versus targets, changes, roadblocks and next actions

4

MANAGEMENT VIEW

Dashboard visibility by owner, segment, product and value

FY27 MEASURES

10%

Direct Standards sales growth goal between FY25 and FY27

WEEKLY

Pipeline and forecast review cadence now established

REVENUE LEADERSHIP

New leaders strengthen sales execution and revenue operations



Mark LaFleur

Senior Managing Director, Sales

EXPERIENCE

- Sales leadership and growth-stage revenue experience
- Strategic accounts, retention and land-and-expand selling
- Collaborative, process-oriented sales organization development

Account ownership • sales coverage • direct sales growth • enterprise relationships



Julie Magill

Managing Director, Revenue Operations - Sales

EXPERIENCE

- RevOps leadership across complex sales environments
- Forecasting, pipeline analytics and executive reporting
- Operating rhythms that translate strategy into execution

Salesforce foundation • pipeline governance • reporting • sales enablement

ENTERPRISE GROWTH

The first cross-business opportunities are moving from concept to execution

Opportunities in GDTP and Nuclear

from enterprise cross-sells and upsells

Q1

IDENTIFY

Operating model established; initial offers selected

Q2

LAUNCH

GDTP proposed as first enterprise cross-sell offering

Q3

SCALE

Use Salesforce data to prioritize and track opportunities

Q4

INSTITUTIONALIZE

Embed reviews and measurement in operating cadence

MARKETING

Marketing is evolving into an integrated growth capability



OPERATING MODEL

The pieces are beginning to work as one revenue system



What is different now

These functions are beginning to share data, operating rhythms and revenue accountability.

NEXT MILESTONES

FY27 Milestones

1 COMPLETE THE CUSTOMER VIEW

Continue reseller and B2B data integration; improve account structures, ownership and data quality

2 EMBED SALES DISCIPLINE

Standardize account plans, dashboards, opportunity management and recurring reviews

3 PROVE ENTERPRISE SELLING

Measure cross-sell and upsell conversion against FY27 objectives

4 EXPAND THE KPI SET

Add more complete views of customer lifetime value and international revenue as data becomes available

The next phase is to put the foundation to work against real customer opportunities and measure the resulting revenue, retention and return.

Board of Governors Meeting
Agenda Item
Cover Memo

Date Submitted:	October 19, 2026
BOG Meeting Date:	November 8, 2026
To:	Board of Governors
From:	Prof. Poh Seng Lee, IMECE Asia Pacific Conference Chair Prof. Senthil Kumar, IMECE Asia Pacific Technical Chair
Presented by:	Prof. Poh Seng Lee, IMECE Asia Pacific Conference Chair
Agenda Title:	IMECE Asia Pacific 2028

Agenda Item Executive Summary:

Prof. Poh Seng Lee will present a strategic proposal for launching IMECE Asia Pacific 2028 in Singapore as a scalable regional flagship connecting rigorous research, intelligent physical systems, industry implementation, standards, and talent. The presentation outlines the proposed congress architecture, eight technical domains, regional leadership forum, governance model, revenue mix, and stage-gate approach intended to support technical quality, regional ownership, and financial sustainability.

Proposed motion for BOG Action: None

Attachment(s): IMECE Asia Pacific 2028 Strategic Proposal



ENGINEERING ASIA-PACIFIC: FROM CONVERGENCE TO REAL-WORLD IMPACT

Proposal for the Inaugural IMECE
APAC | 28–30 June 2028 | Singapore

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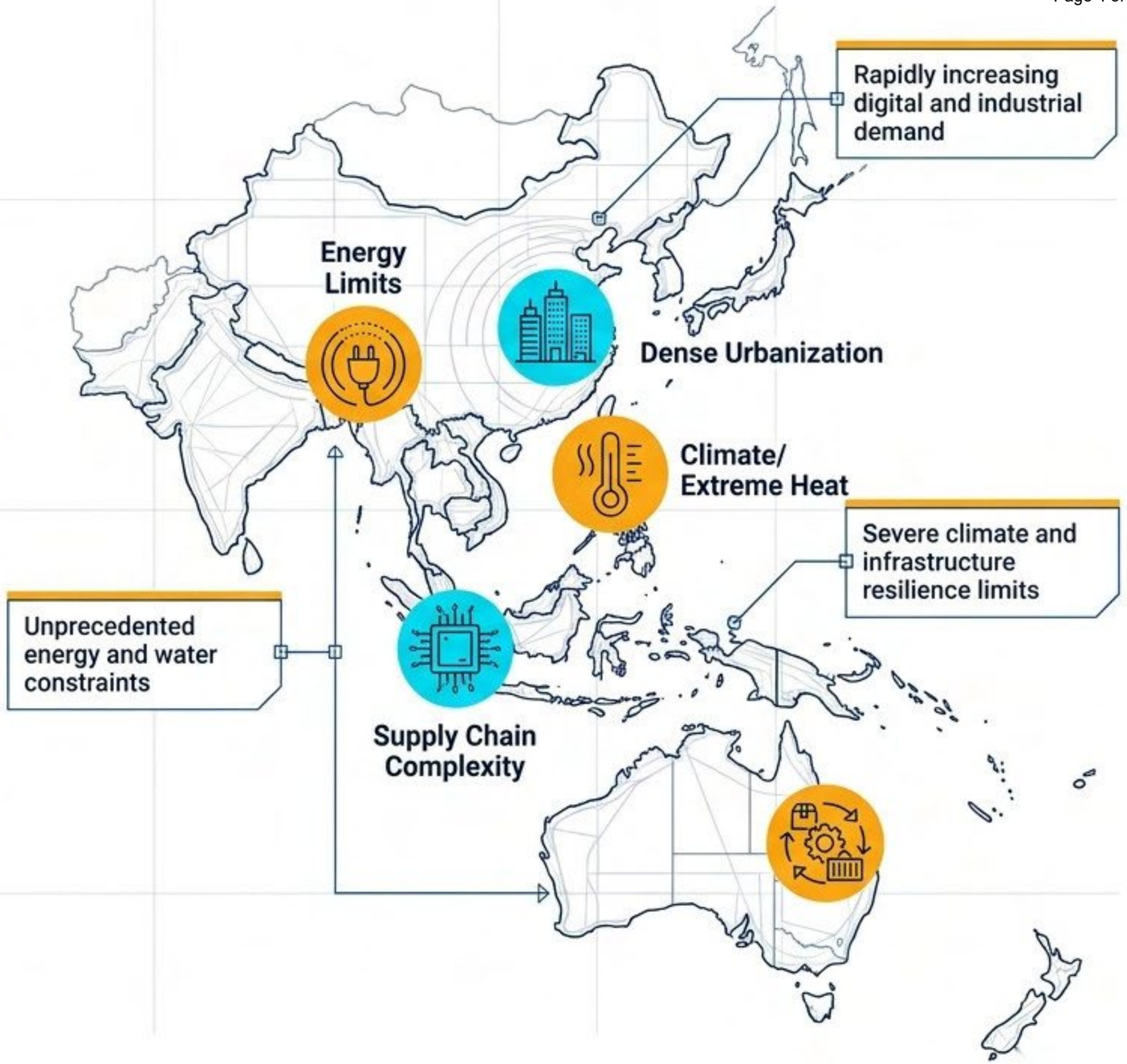
A blueprint for a legacy-defining institution, not just a regional spin-off.

The ambition is not to create another regional conference. The ambition is to build ASME's flagship multidisciplinary platform for Asia-Pacific—where world-class engineering science meets real-world systems, industrial challenges, and societal needs.

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Software alone cannot solve Asia-Pacific's greatest challenges.

Artificial intelligence, energy transition, and resilient infrastructure are fundamentally physical problems constrained **by electricity, heat, materials, water, and mechanics.**



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The technological vocabulary is shifting to AI, but physical engineering is more consequential than ever.

Every digital workload eventually becomes a problem **involving silicon, electricity, heat,** materials, machines, and infrastructure.

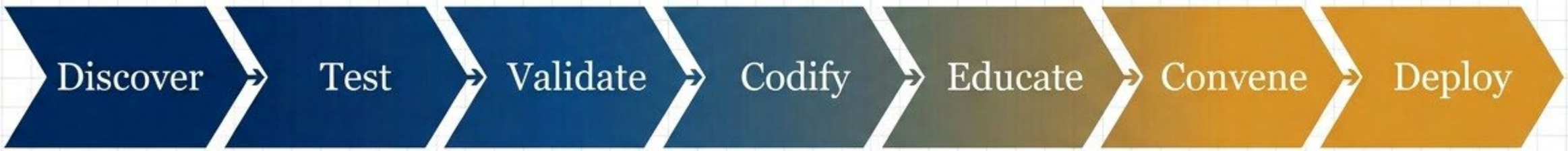


ASME SETTING THE STANDARD

IMECE APAC is built on the reality that the most difficult, consequential problems no longer fit neatly within individual disciplines. They require deliberate convergence.

Bridging the gap between the research laboratory and the industrial front line

We are connecting frontier research with engineering practice, standards, professional education, innovation, and deployment.



Traditional Academic Conferences
(Generating new knowledge & lab testing)

The IMECE APAC Ambition

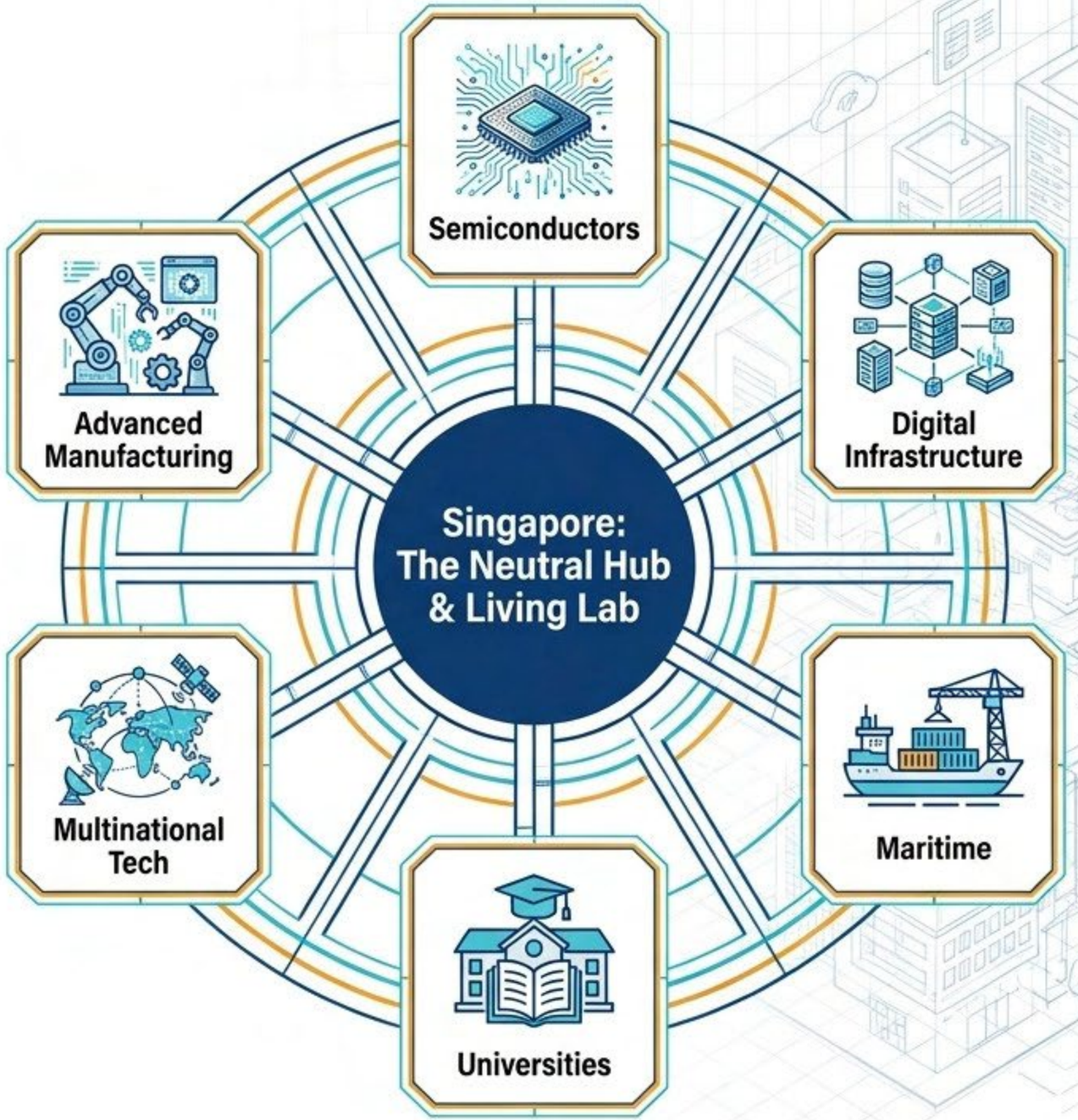
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Singapore hosts the inaugural event. Asia-Pacific owns it.

The Advantage

Singapore provides a compact, uniquely concentrated ecosystem where academic discussion directly connects with operating engineering systems.

It brings together East Asia, Southeast Asia, South Asia, Australia, and the global ASME community.



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A highly differentiated platform that complements the global portfolio

The ASME Ecosystem Matrix

	IMECE (Global)	IMECE India	IMECE APAC
Core Focus	Broad-based mechanical engineering research congress	Deep engagement with India's ecosystem	Cross-border engineering science addressing regional physical constraints.
Distinctive Differentiator	Global scientific breadth	National capacity building	Multidisciplinary convergence & research-to-practice translation.
The Ultimate Output	Scientific discovery	Ecosystem integration	Solving consequential real-world Grand Challenges.

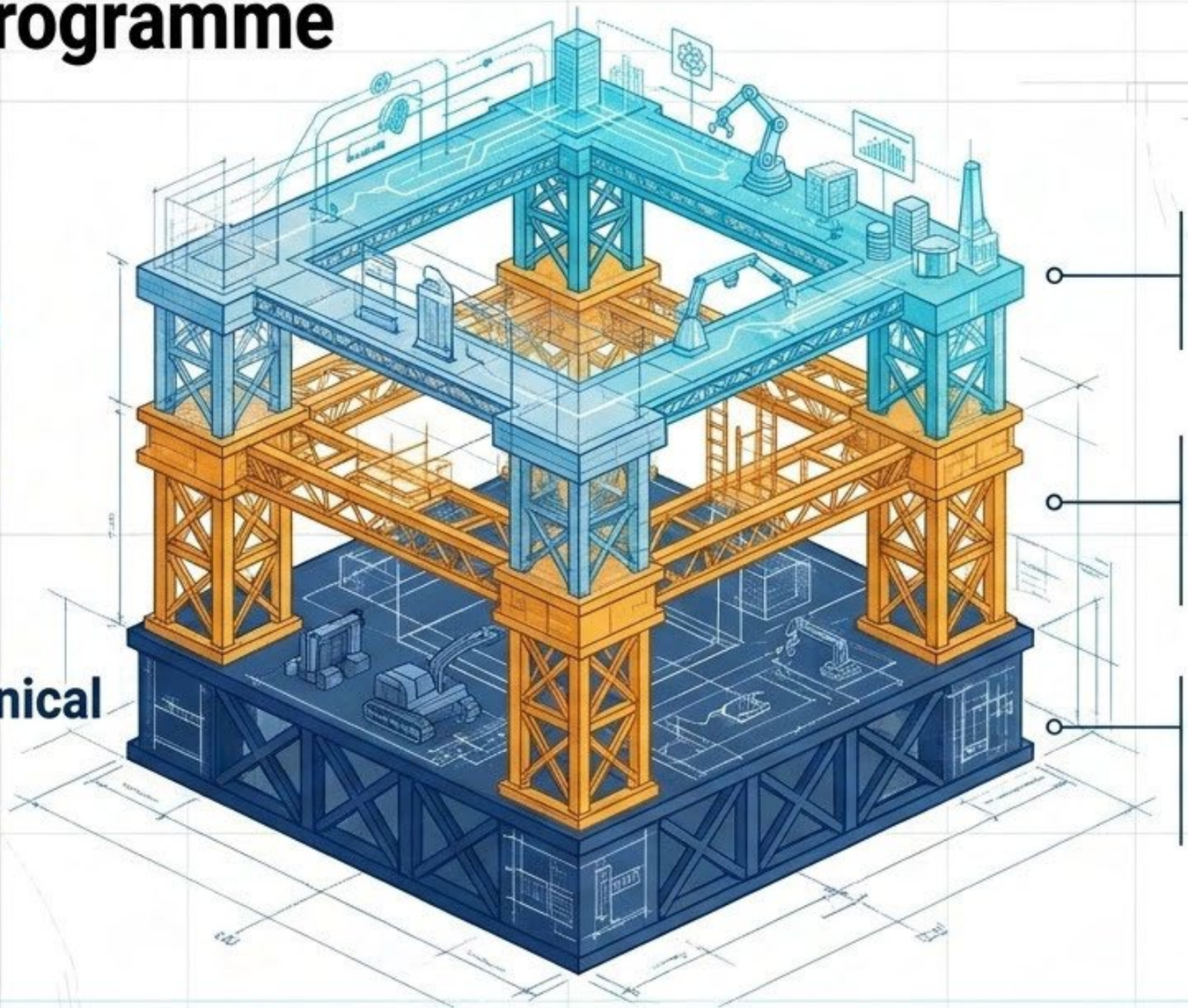
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The 3-Layer Programme Architecture

Layer 3: Translation & Impact

Layer 2: Asia-Pacific Grand Challenges

Layer 1: Core Mechanical Engineering



Connecting academia with industry challenges, standards, leadership, young engineers, and deployment demonstrations.

A curated set of cross-disciplinary programmes deliberately engineered to break silos and address regional bottlenecks.

A rigorous peer-reviewed technical programme maintaining the disciplinary breadth and technical credibility synonymous with ASME.

Designing an event that prevents fragmented micro-sessions without diluting scientific credibility.

Layer 1: The Disciplinary Foundation

1. Adv. Manufacturing & Industrial AI

2. Adv. Materials & Mechanics

3. Heat Transfer & Electronics Cooling

4. Fluid Mechanics & Fluid Machinery

5. Energy, Power & Decarbonisation

6. Engineering AI, Digital Twins & VVUQ

7. Robotics, Dynamics & Control

8. Micro/Nano Engineering & Semiconductors

9. Aerospace, Mobility & Maritime

10. Reliability, Safety & Resilience

11. Biomedical & Human-Centric

12. Engineering Education & Leadership

10–12 integrated tracks rather than deeply fragmented micro-sessions. Maintaining the rigorous, peer-reviewed quality of ASME.

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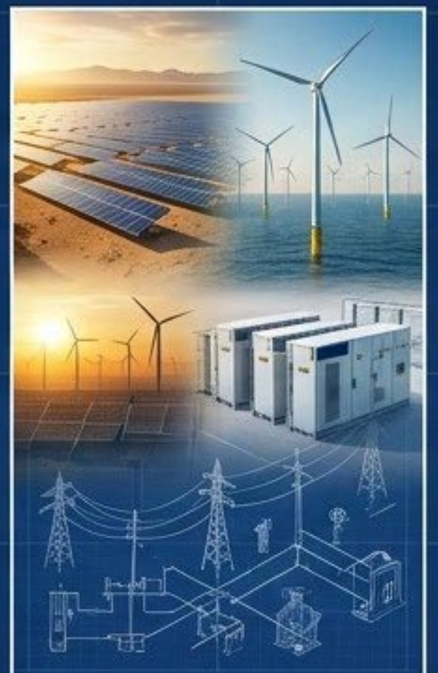
Layer 2: The Five Asia-Pacific Grand Challenges



1. Engineering Sustainable AI Infrastructure



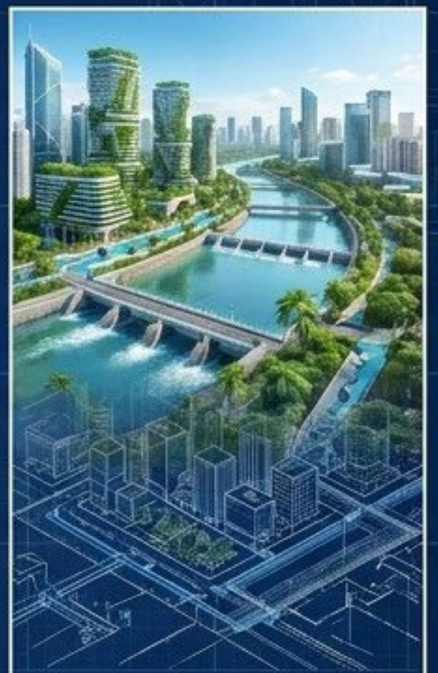
2. AI-Empowered Manufacturing & Semiconductors



3. Future Energy Systems



4. Physical AI, Robotics & Autonomous Systems



5. Resilient Tropical & Urban Systems

Synthesis Statement: Deliberately engineered to draw papers, speakers, and participants from multiple technical tracks to solve specific, consequential regional problems.

Spotlight: Engineering Sustainable AI Infrastructure

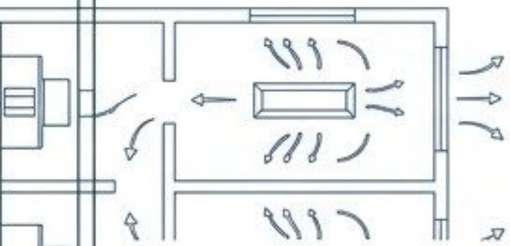
Insight: Artificial intelligence is increasingly becoming a physical infrastructure challenge perfectly suited for mechanical engineering.



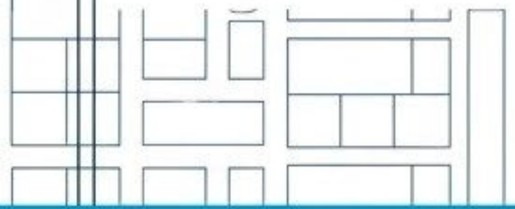
Chip → Package → Server → Rack → Facility → Grid

1. High-heat-flux thermal management & direct-to-chip cooling
2. Two-phase liquid distribution & heat rejection
3. Resilient operation and AI data-center power utilization
4. Power-cooling-compute co-design

Spotlight: Resilient Tropical & Urban Systems



Insight:
Much of Asia-Pacific operates under environmental conditions and urban densities quite different from those traditionally assumed in temperate-climate engineering.

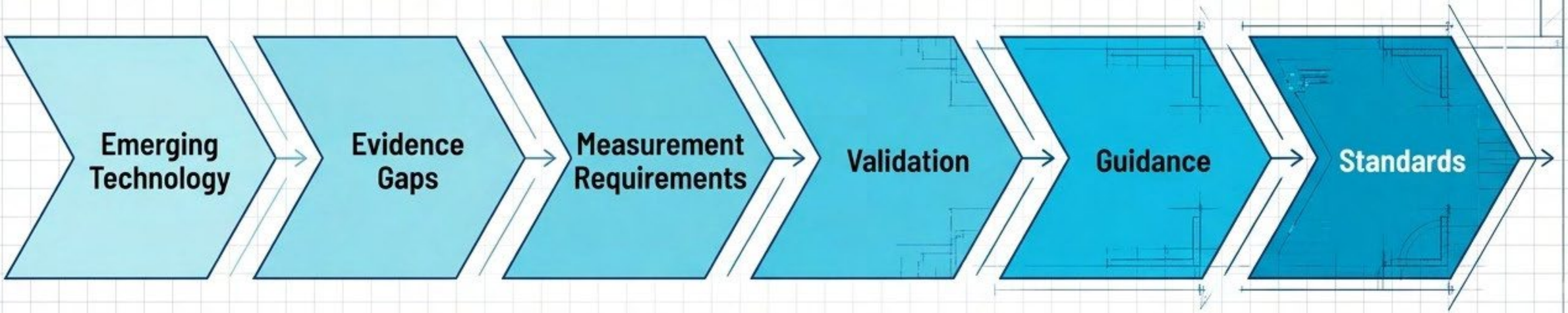




Focus Areas:
- Extreme heat management and thermal comfort
- Resilient coastal systems and underground infrastructure
- Infrastructure adaptation under strict land and water constraints

Impact Statement:
Providing a platform for tropical Asia to contribute engineering knowledge with global relevance as global climate conditions become extreme.

Layer 3: Engineering Translation & Standards



Focus Feature: Standards & Engineering Practice Forum

Connecting researchers, practicing engineers, and standards developers. The conference will not attempt to write standards in three days; its role is to identify where serious standards work must begin (e.g., AI validation, advanced nuclear, robotic safety).

Redefining participation: AI, Industry, and Talent



Engineering AI & VVUQ Forum

(Model Credibility)

Tackling the core question: When is an AI-generated engineering result sufficiently credible for an engineer to act upon? Includes physical consistency and uncertainty quantification.



Industry Challenge Programme

(Companies as Problem Owners)

Shifting industry from passive sponsors to active collaborators. Companies publish real engineering bottlenecks six months prior; researchers present solutions at the congress.



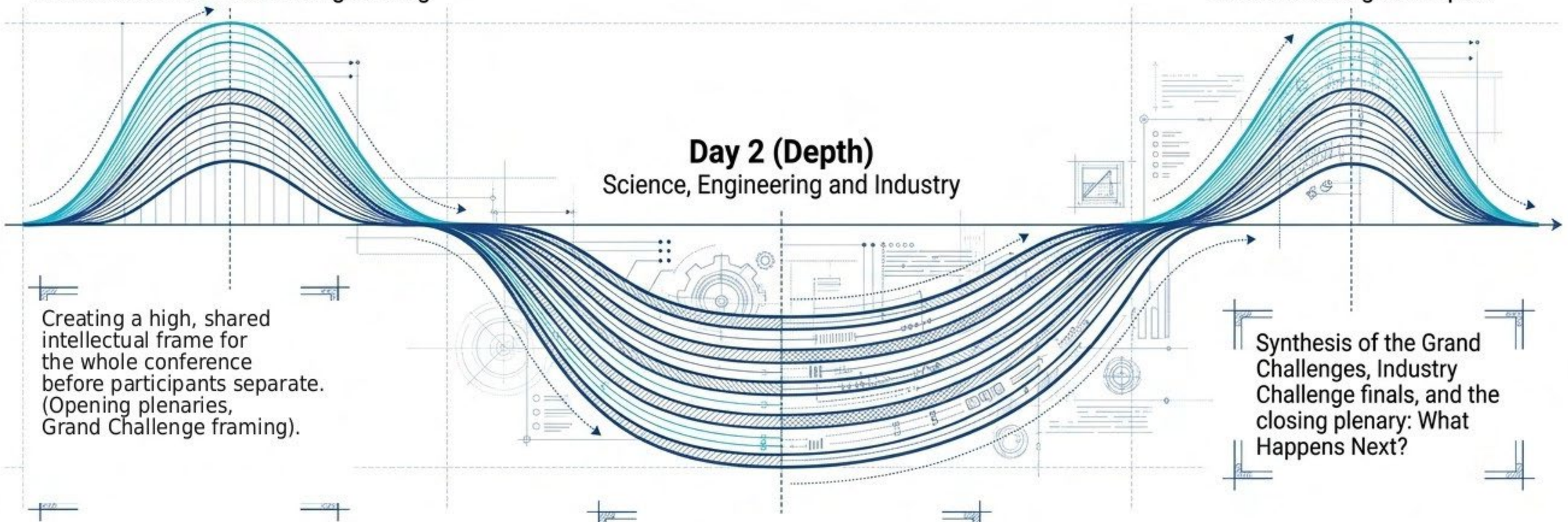
Hardware Innovation Showcase

(Paper → Prototype → Product)

A dedicated platform for engineering-intensive innovations requiring hardware, manufacturing, and physical infrastructure.

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The 3-Day Intellectual Rhythm



Day 1 (Convergence)
The Future of Mechanical Engineering

Creating a high, shared intellectual frame for the whole conference before participants separate. (Opening plenaries, Grand Challenge framing).

Day 2 (Depth)
Science, Engineering and Industry

The most research-intensive day. Deep dive into specialized science tracks, VVUQ forum, and rigorous peer-reviewed sessions.

Day 3 (Translation)
From Knowledge to Impact

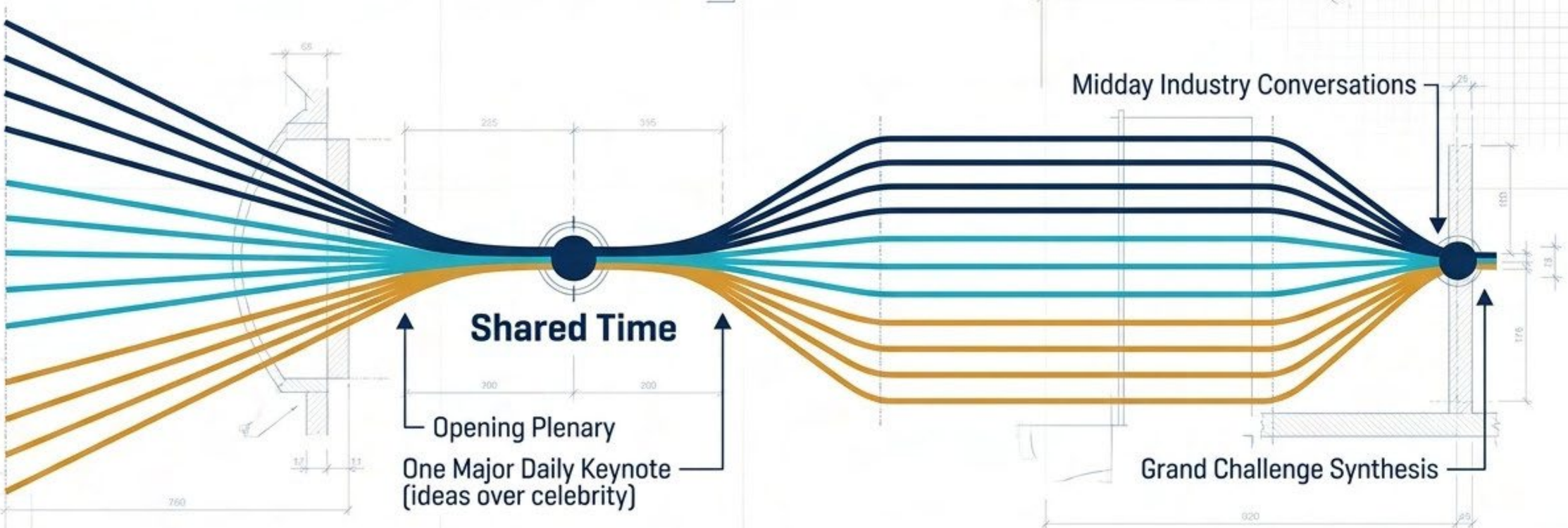
Synthesis of the Grand Challenges, Industry Challenge finals, and the closing plenary: What Happens Next?

ASME
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Protecting ‘Shared Time’

Insight: A common weakness of large multidisciplinary conferences is excessive parallelization, where participants rarely encounter one another.

The Solution: IMECE APAC is highly disciplined. We protect daily common programme windows to ensure cross-pollination.



IMECE APAC will feel like one intellectual community, not twelve separate meetings sharing a convention center.

Beyond the Walls: Singapore as a Living Laboratory

Core Concept:

Turning the host city into a physical extension of the engineering program without compromising the 3-day technical schedule.

Operational Model:

Optional pre-conference (27 June) and post-conference (1 July) technical visits.



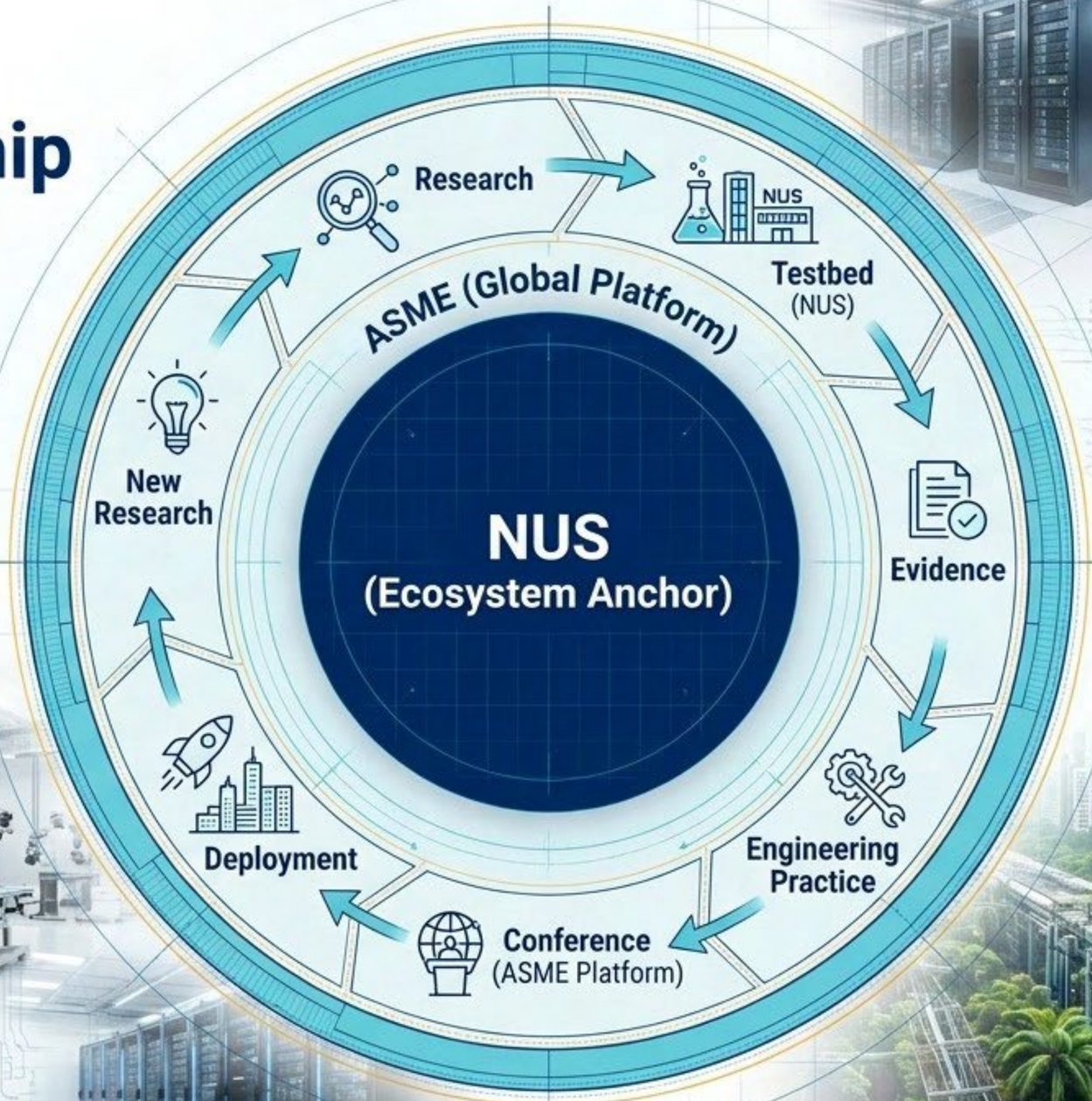
ASME
SETTING THE STANDARD

Governance & The NUS-ASME Partnership

Strategic Delineation: NUS anchors the inaugural ecosystem; ASME owns the global regional platform.

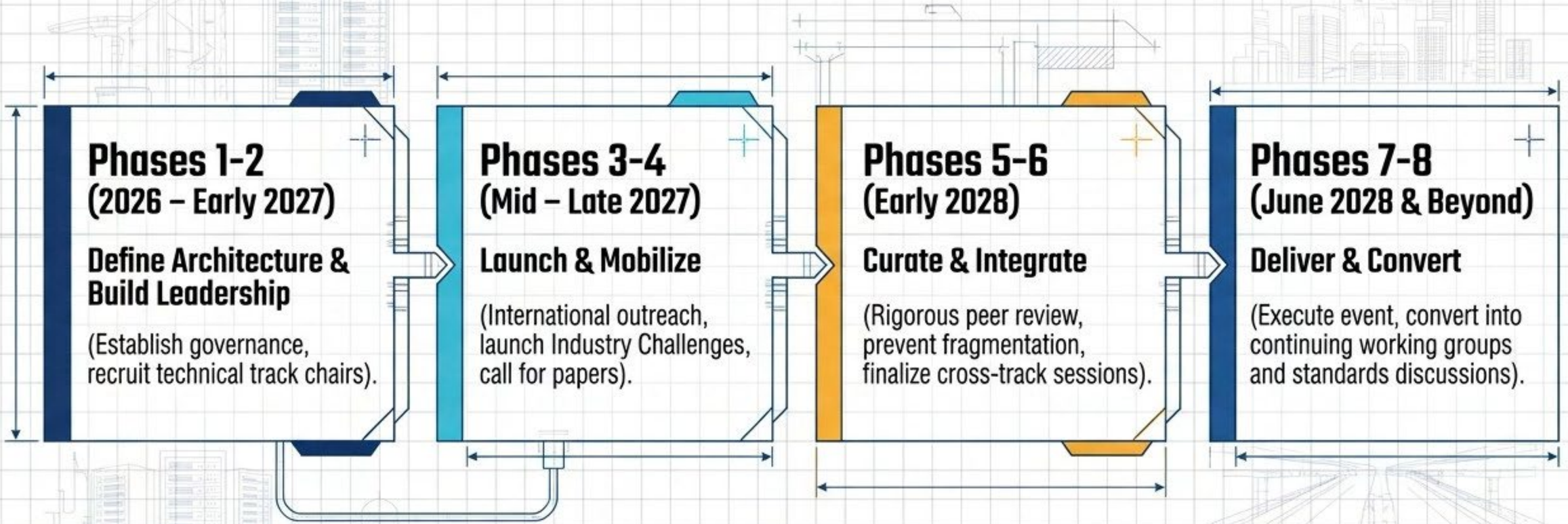
Distributed Ownership: A Regional Advisory Council ensuring strong representation from Southeast Asia, China, Japan, Korea, India, and ANZ.

Track leadership strategically pairs **Academic + Industry + Regional Co-Chairs**.



ASME
SETTING THE STANDARD

Development Roadmap to 28 June 2028



What happens because IMECE APAC took place?

The goal is not merely to hold a successful three-day conference. It is to establish the undisputed platform that the Asia-Pacific mechanical engineering community returns to.

Closing Call-to-Action

By securing alignment on this architecture today, we formally initiate the design of an enduring institution—shaping the translation of engineering science into real-world impact through 2035 and beyond.



ASME
SETTING THE STANDARD

Board of Governors Meeting
Agenda Item
Cover Memo

Date Submitted:	October 19, 2026
BOG Meeting Date:	November 8, 2026
To:	Board of Governors
From:	Senior Vice Presidents
Presented by:	Pierre Larochelle, Suzanne McKillop, Thomas Lavertu, Bryan Lewis and Twish Mehta
Agenda Title:	Sector Reports

Agenda Item Executive Summary:

Each Senior Vice President will give a short presentation during the open session of the BOG meeting providing an update on sector activities.

Proposed motion for BOG Action: **None**

Attachment(s): **PowerPoint**

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Public Affairs & Outreach

Objectives and Key Results

Public Affairs & Outreach Sector – July 2026–November 2026

Objectives

To expand global engineering and technology awareness, knowledge, and application through education, outreach, and advocacy, while engaging external stakeholders and advising leadership on strategic technological and humanitarian solutions

Key Activities/ Results

- MEEd international expansion (US, India, Colombia)
- Xometry Future Engineers $100K scholarship fund for undergraduates
- ISHOW India held in conjunction with IMECE India
- Engineering Workforce Development Task Force issued a new position paper, *Developing a Strong Future Engineering Workforce*

Futurecast

- Faculty Immersion Program Pilot, fall 2026 (CEE)
- ISHOW Global Bootcamp and ISHOW Africa (CESD)
- Student Section Congressional Visit Pilot, spring 2027 (CGR)
- ECLIPSE Member Ankit Saxena, project focus: analyze impact of ECE engagement mechanisms on long-term ASME participation

Public Affairs & Outreach (PAO) Sector Report to Board of Governors

July-November 2026

Committee on Engineering Education (CEE) | Chair, Leigh McCue

Recent activities and accomplishments:

- Career Pathways Webinar: The September 17, 2026, webinar, "Career Readiness in Engineering & Engineering Tech: Diverse Paths, Real Insights," drew 130 attendees.
- MEEd India: The September 2 symposium at Anna University drew more than 160 participants (93% participant recommendation and 96% intend to participate in future programming).
- MEEd Colombia: The inaugural Cartagena symposium, held September 22, established a foundation for sustained regional collaboration.
- The Faculty Immersion Program for New Faculty pilot in collaboration with Siemens Digital Industries Software advances was held October 21–23 in Chicago, serving nine early-career faculty members.

Priorities for the balance of FY27:

- The scholarship program continues to support student access and persistence with the next application period opening December 1 for students from high school through graduate school.
- MEEd USA: Will be held March 21–23, 2027, in Nashville, Tennessee, at Vanderbilt University (theme: "The Future of Engineering Education: Empowering Students, Faculty, and Leaders for an Evolving Profession").
- Development of a repeatable operating model for future global MEEd events.

Committee on Engineering for Sustainable Development | Chair, Amy Bilton

Recent activities and accomplishments:

- CESD continued its long-standing engagement at IDETC with three well-attended CESD sessions, including a standing-room-only panel.
- CESD Committee member Itoro Atakpa represented ESD and ASME at NSBE Ghana's Engineering in Africa Conference.
- The Africa and Americas ISHOW programs culminated in an August award ceremony, while ISHOW India was delivered in person through IMECE India for the first time.
- The 2026 E4C Fellowship included 39 Fellows from 28 countries supporting 13 Impact Projects.

Priorities for the balance of FY27:

- Support calls for projects for two focused cohorts E4C Fellows (3-5 each), addressing clean energy and clean water.
- Provide expert mentors for ISHOW Global Bootcamp (Winter) and ISHOW Africa (May).
- Advance CESD/Committee on Sustainability (CoS) integration, developing a unified structure that can better coordinate sustainability activities and connect global insights with ASME strategy and programs.

Committee on Government Relations | Chair, John Leland

Recent activities and accomplishments:

- The Engineering Workforce Development Task Force (CGR and CEE members) position paper on Developing a Strong Future Engineering Workforce was approved for publication and distribution.
- ASME issued comments on:
  - White House Office of Management and Budget's (OMB) proposed revisions to 2 C.F.R. Part 200 (the Federal Uniform Guidance) - Docket No. OMB-2026-0034 (91 FR 32198)
  - H.R. 8170 - The MATCH Act - Multilateral Alignment of Technology Controls on Hardware (MATCH) Act
  - H.R. 10574 – The American Leadership in Fusion Act

Priorities for the balance of FY27:

- Continue efforts to thwart the advancement of Pro Code legislation.
- Development ASME Student Member Congressional Visit Pilot (spring 2027)
- The FY27-28 ASME Federal Fellowship Application is open (deadline: 12/31/26)

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Standards & Certification

Standards & Certification: Progress With Purpose

June – November 2026 update | Authority, customer experience, market confidence, and expert capacity

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AUTHORITATIVE KNOWLEDGE

Published revised standards for NQA-1, PSD-1, EA-10, ASME B1.2, B31.1, and PCC-1; strengthened Articul8 partnership and began pilot projects.

IMPACT: Trusted requirements keep pace with technology.

CERTIFICATION EXPERIENCE

Launched CA Connect as the new digital foundation for certificate-holder services; Collaborated with NRC Small Business Administration focused on nuclear supply chain; stabilization and customer support remain the near-term focus.

IMPACT: Better visibility and scalable service supporting key industries.

GLOBAL & INDUSTRY REACH

Connected standards and certification to supplier readiness, regulated-market entry, and international deployment; Department of Transportation final rule lists BPVC as voluntary for bulk cargo tanks; NRC endorsed QME-2.

IMPACT: Less uncertainty across markets and supply chains.

EXPERT COMMUNITY

Sustained 6,500 volunteers across all S&C committees; expanded new-member and officer training; brainstorming knowledge transfer platforms.

IMPACT: More resilient stewardship and leadership.

S&C is the trusted bridge from engineering innovation to accepted practice and demonstrated capability.

Where S&C Is Headed

Protect authority. Modernize delivery. Expand impact.

1	**AUTHORITATIVE ENGINEERING KNOWLEDGE**	Structure content for digital and machine-assisted use • Apply AI responsibly • Preserve committee authority, provenance, version control, and traceability • Innovating with DoC team through ASME Staff upscaling and volunteer input
2	**EMERGING TECHNOLOGY & ENERGY**	Advance plant systems design, fusion, advanced reactors, VVUQ, risk-informed methods, and advanced manufacturing • Identify needs earlier • Seek industry-guided input
3	**CERTIFICATION & GLOBAL GROWTH**	Stabilize CA Connect • Improve the certificate-holder journey • Support supplier readiness and entry into regulated markets • Deepen priority-market engagement
4	**SUSTAIN EXPERT COMMUNITIES**	Build succession pipelines • Improve onboarding, mentoring, and knowledge transfer • Strengthen employer value • Reduce avoidable burden • Communicate, communicate, communicate

Modernize C&S Sector without weakening authority • Increase cross-sector pathways from knowledge to standards, learning, and engagement.

Appendix | Standards: Published and Coming Next

Selected portfolio developments that demonstrate breadth across energy, digital engineering, simulation, and manufacturing.

PUBLISHED	NQA-1–2026	NUCLEAR QUALITY	Updated quality-assurance requirements and guidance across the nuclear-facility lifecycle, including advanced reactors and SMRs.
PUBLISHED	PSD-1–2026	PLANT SYSTEMS DESIGN	Technology-neutral requirements integrating systems engineering, risk evaluation, and probabilistic design for high-hazard facilities.
PUBLISHED	EA-10-2026	SUSTAINABILITY	Decarbonization Assessment for Facilities provides a structured approach to evaluate and reduce greenhouse gas emissions for industrial facilities
PUBLISHED	B1.2-2026	DIMENSIONAL STANDARD	First major update to Gages and Gaging for Unified Inch Screw Threads (UN, UNR, and UNJ) since 1983
PUBLISHED	B31.1-2026	PIPING CONSTRUCTION	First-edition requirements for metallic pressure equipment using additive manufacturing; target publication is fall 2027.
PUBLISHED	PCC-1-2026	PERFORMANCE STANDARDS	Guidelines for design, assembly, inspection and troubleshooting bolted flanged joints, improving plant performance and sharing lessons learned.

Portfolio lens Published baselines are being paired with forward-looking delivery in mind. Frameworks on effects to volunteer work and certifications under development.

Appendix | Standards: Published and Coming Next

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Selected portfolio developments that demonstrate breadth across energy, digital engineering, simulation, and manufacturing.

ACTIVE	MBE-1	MODEL-BASED ENTERPRISE	Rules, guidance, and examples for creation, use, and reuse of model-based datasets and related digital-engineering information.
NEW RELEASES	VVUQ portfolio	SIMULATION CREDIBILITY	New releases include VVUQ 40.1, 50.1, and 60.1; portfolio work also spans AI/ML, energy systems, pharma, and airframes.
TARGET 2027	A3M standard	ADDITIVE MANUFACTURING	First-edition requirements for metallic pressure equipment using additive manufacturing; target publication is fall 2027.
2027 EDITION	BPVC Update	NEW EDITION	Section III, Division 4 fusion rewrite and related advanced-reactor work continue toward future code editions; Section XI risk-informed methods remain an active deployment focus.

Portfolio lens Published baselines are being paired with forward-looking delivery in mind. Frameworks on effects to volunteer work and certifications under development.

Appendix | Scale and Recent Activity

Standards and Certification by the numbers

6,500
VOLUNTEERS
74% domestic | 26% international

70+
ACTIVE CONSENSUS COMMITTEES
600+ subgroups and working groups

7,000+
CERTIFICATE HOLDERS
Global certification ecosystem

500+
ACTIVE PRODUCTS
Codes, standards, and related products

CERTIFICATION

Distinguishes organizations through independent assessments that confirm compliance with recognized ASME industry standards

VOLUNTEER

Professional and personal contributions that Influence the direction and content of standards to advance engineering for the benefit of humanity.

TRAINING SIGNAL
June new-member webinar: 78 registered / 55 attended / 71 % attendance
September officer & project-manager webinar: 146 registered / 108 attended / 74% attendance

Appendix | International Standards & Certification Activities

International Working Groups bring global expertise to ASME's framework.

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01

5+ COUNTRIES = 39 IWGs

IWGs meet locally and may work in local languages. Named activity includes China, India, Germany, Italy, and Spain, along with European and Latin American regional models.

Examples include BPV II, III, VIII, IX and XI; NQA; and B31.3.

02

3 PARTICIPATION ROUTES

Voting members participate fully; contributing members review and comment without routine travel; guests join face-to-face or virtual meetings.

IWGs develop and review standards actions through their parent standards committees.

03

5 KEY TECHNICAL AREAS

Pressure vessels and boilers • nuclear construction and in-service inspection • nuclear quality assurance • materials • piping and welding.

Local input addresses regulatory differences, supply-chain and materials issues, and unusual standards applications.

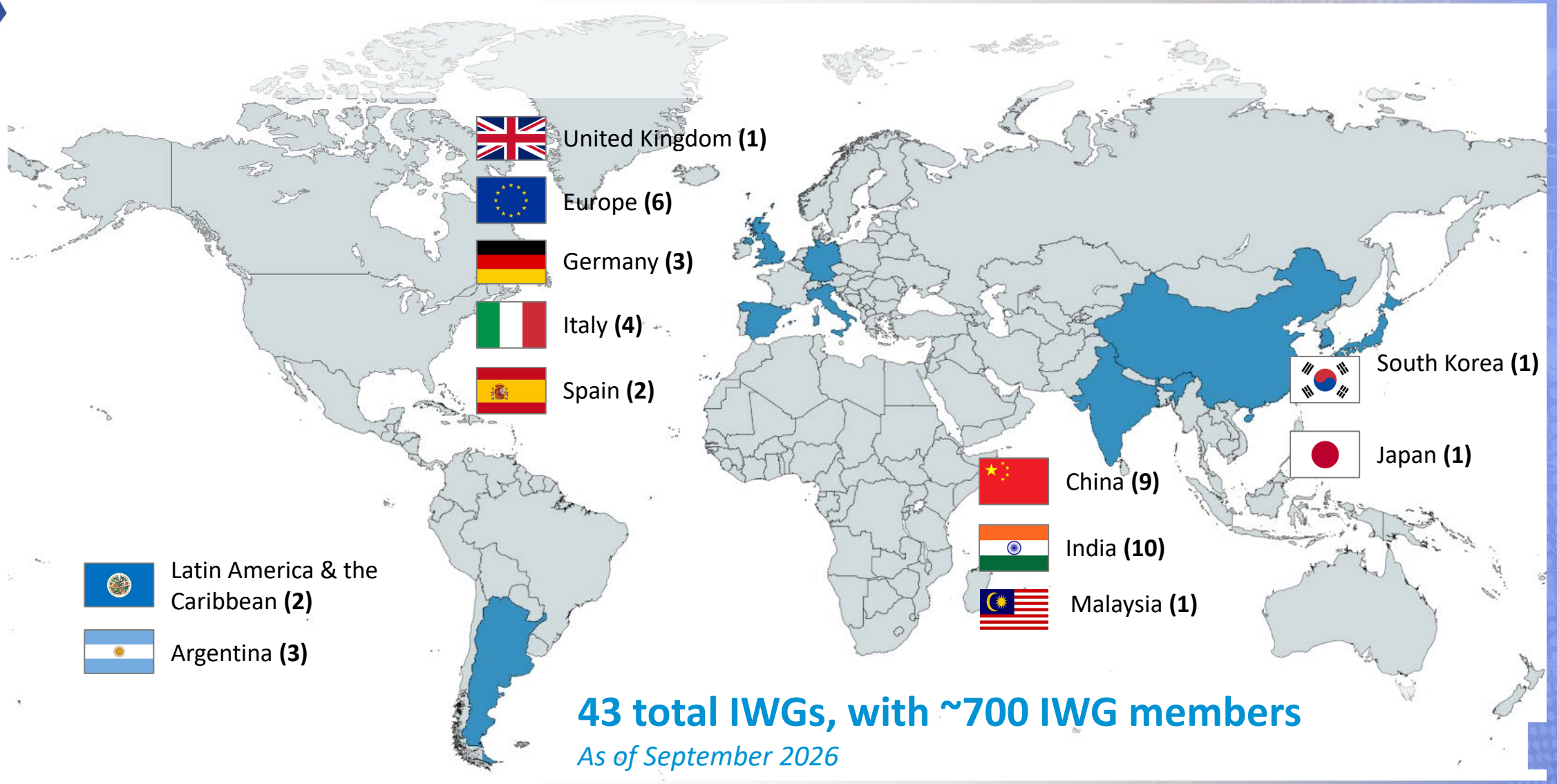
IWGs reduce participation barriers while preserving the authority of ASME

ASME International Activity

- **International Working Groups (IWGs) -** ASME continues to establish and support numerous IWGs for various standards. IWGs allow ASME to gain international perspective and obtain input on how our standards are being used.
- **International Review Groups (IWGs) –** forums to provide for participation of individual technical expert members based internationally for a specific standard, e.g. B31.3, B31.8, etc, typically through review and comment.



ASME International Working Groups (IWGs)



43 total IWGs, with ~700 IWG members

As of September 2026

ASME IWGs by country/region

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LATIN AMERICA & THE CARIBBEAN

1	BPV III – Construction of Nuclear Facility Components
2	BPV XI – Nuclear Inservice Inspection

ARGENTINA

1	BPV VIII – Pressure Vessels
2	BPV IX – Welding, Brazing & Fusing
3	PCC – Post Construction Committee

EUROPE

1	NQA – Nuclear Quality Assurance
2	B31.12 – Hydrogen Piping & Pipelines
3	BPV I – Power Boilers
4	BPV III – Construction of Nuclear Facility Components
5	BPV IV – Heating Boilers
6	BPV XI – Nuclear Inservice Inspection

UNITED KINGDOM

1	BPV III – Construction of Nuclear Facility Components

GERMANY

1	BPV V – Nondestructive Examination
2	BPV VIII – Pressure Vessels
3	BPV IX – Welding, Brazing & Fusing

ITALY

1	BPV III – Construction of Nuclear Facility Components
2	BPV V – Nondestructive Examination
3	BPV VIII – Pressure Vessels
4	BPV IX – Welding, Brazing & Fusing

SPAIN

1	BPV IX – Welding, Brazing & Fusing
2	BPV VIII – Pressure Vessels

JAPAN

1	JCNRM – Joint Committee on Nuclear Risk Management

SOUTH KOREA

1	BPV III – Construction of Nuclear Facility Components

Malaysia

1	B314 – Liquid and Slurry Piping Transportation Systems

CHINA

1	A17 – Elevators & Escalators
2	BPV II – Materials
3	BPV III – Construction of Nuclear Facility Components
4	BPV VIII – Pressure Vessels
5	BPV XI – Nuclear Inservice Inspection
6	JCNRM – Joint Committee on Nuclear Risk Management
7	NQA – Nuclear Quality Assurance
8	O&M – Operation & Maintenance of Nuclear Power Plants
9	QME – Qualification of Mechanical Equipment Used in Nuclear Facilities

INDIA

1	B31.3 – Process Piping
2	B31.8 – Gas Transmission & Distribution Piping Systems
3	BPV I – Power Boilers
4	BPV III – Construction of Nuclear Facility Components
5	BPV V – Nondestructive Examination
6	BPV VIII – Pressure Vessels
7	BPV IX – Welding, Brazing & Fusing
8	BPV XI – Nuclear Inservice Inspection
9	NQA – Nuclear Quality Assurance
10	Y14 – Engineering Product Definition & Related Documentation Practices

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Technical & Engineering Communities

Objectives and Key Results

TEC Sector – July 2026–November 2026

Objectives

- Progress TEC from portfolio consolidation to ongoing optimization
- Strengthen the health and financial sustainability of technical communities
- Position ASME for growth in emerging technologies and new event models

Key Activities

- Advanced conference consolidation
- Launched the AI in Engineering and Segregated Account Strategy task forces
- Implemented technical Domains, division operating guidelines and division metrics to support collaboration, accountability, and portfolio decisions
- Successfully transitioned ASME's journals to Wiley, strengthening the foundation for the continued growth and reach of ASME's technical publications.

Results

- Established a more focused portfolio of 30 divisions and 18 conferences
- Formed structures to support greater cross-community collaboration and emerging technology development
- Moved financial sustainability from a strategic priority to active development of a long-term funding approach

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Section Engagement Sector

Objectives and Key Results

SE Sector - July 2026–September 2026 (FY27-Q1)

Objectives

- Expand the Volunteer Leadership Pipeline
- Strength Student and Early-Career Engagement
- Grow Member Participation and Member Value

Key Activities

- Section leadership roster annual renewals
- Supporting section activities (leader calls, advertising, …)
- Leader development events (SLW and LIT)

Results

- 159 Professional Sections (+1 YoY), 94 section activities (+6% YoY), 79 renewed rosters (-16% YoY), 393 active volunteer leaders (-13% YoY)
- 680 Student Sections, few activates in summer, 302 renewed rosters (+10% YoY), 945 volunteer student leaders (+18% YoY)
- Section leaders provided 7,230 volunteer hours to produce events (IRS value: $261,000)

Objectives and Key Results

SE Sector – July 2026–September 2026 (FY27-Q1)

Results

Metric	FY26 Q1	FY27 Q1	Change
Instagram Reach	26,891	44,280	+65%
SL Discord Members	2,501	3,720	+49%
YP Discord Members	376	521	+39%
Website Users	9,877	11,160	+13%
Website Page Views	32,983	35,048	+6%

- Membership: SECTION code usage (+31% YoY), member contributions $18,182 at renewal (+2% YoY)
- Student Leader Weekends (SLW's) in Atlanta, Indianapolis, Philadelphia, Dallas, and Los Angeles, 399 students registered (+13% YoY)
- Leadership in Training (LIT's) in Atlanta, Indianapolis, Philadelphia, and Dallas, 37 leaders registered (+25% YoY)

Objectives and Key Results

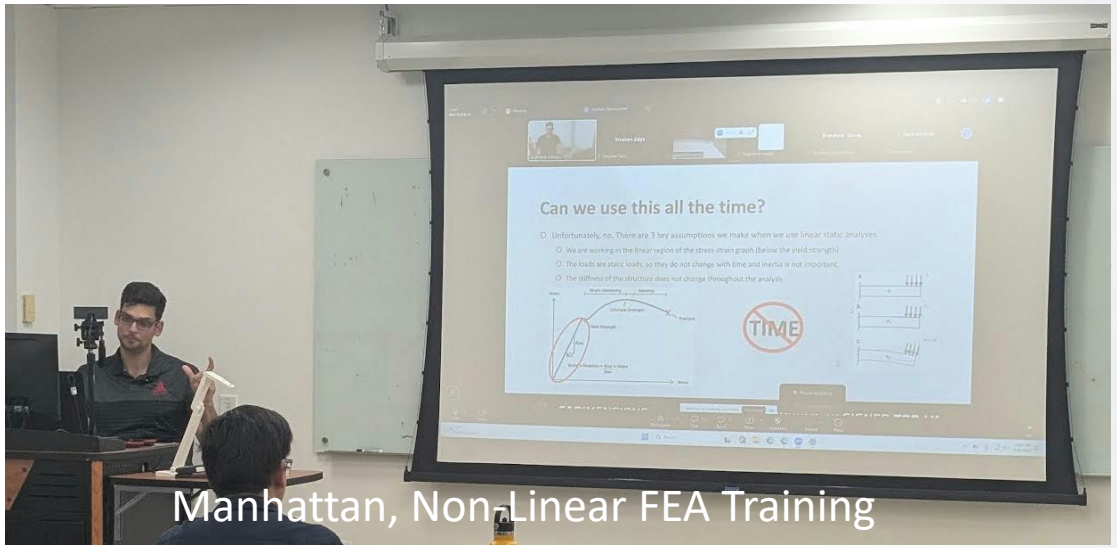
SE Sector – July 2026–September 2026 (FY27-Q1)



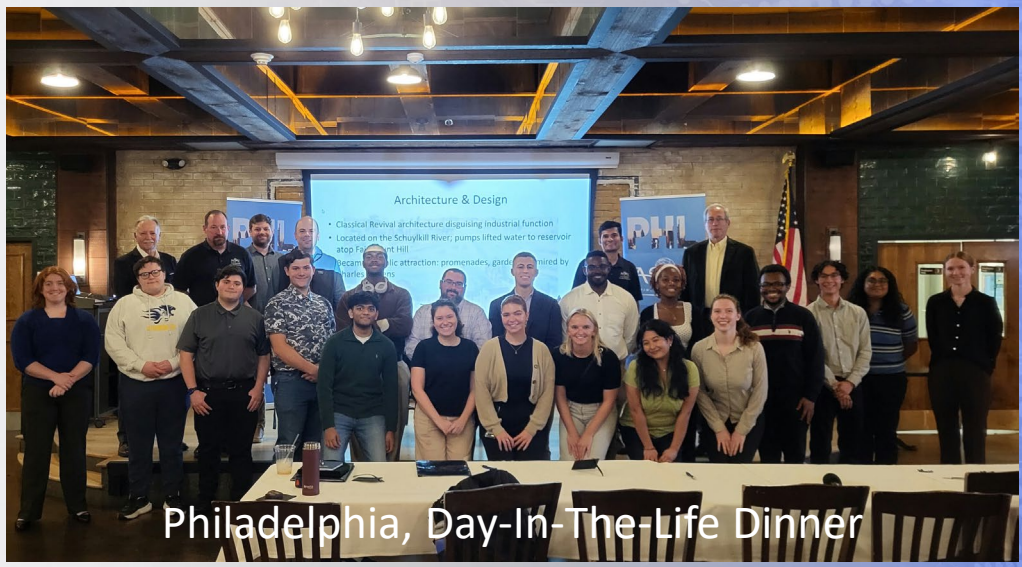
Singapore, 36th anniversary meeting



Central Indiana, Gas Turbine Tour



Manhattan, Non-Linear FEA Training



Philadelphia, Day-In-The-Life Dinner

ASME IMECE® 2026
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Report to the Board

Section Operations
July 2026 – October 2026

Section Operations continues to advance ASME's strategic objective of engaging engineers through vibrant local communities, student organizations, leadership opportunities, and digital engagement channels. While several operational metrics fluctuate quarter-to-quarter, FY27 Q1 vs. FY26 Q1 demonstrates meaningful progress in volunteer participation, leadership development, member engagement, and community reach. These outcomes reflect the value of continued investment in Sections as a primary pathway for member engagement, retention, and future leadership development.

Expanding the Volunteer Leadership Pipeline

One of the most significant indicators of success this quarter was the growth in volunteer participation across the Sections network.

- Total unique volunteers increased from **1,251 to 1,338**, representing a **7.0% increase** year-over-year.
- Student section leaders grew from **798 to 945**, an increase of **18.4%**, adding **147 new student leaders** to ASME's volunteer pipeline.
- Total leadership updates increased from **369 to 381**, demonstrating continued engagement with section succession planning and leadership transitions.

These results indicate that more members are stepping into leadership roles and that the organization's future volunteer pipeline remains strong. Student leaders represent tomorrow's professional section leaders, committee volunteers, conference organizers, and ASME advocates.

Strengthening Student and Early-Career Engagement

Student sections continue to serve as a key growth engine for ASME.

Key indicators include:

- **302 student leadership updates**, up **9.8%** year-over-year.
- **945 active student section leaders**, the highest engagement indicator in this report.
- Continued growth across student-focused digital communities:
    - **YP Discord membership increased 38.6%**
    - **Overall Discord membership increased 48.7%**

These results demonstrate that ASME is successfully reaching younger engineers through both traditional section leadership structures and emerging digital communities.

Record Growth in Digital Community Engagement

Section Operations is expanding its reach far beyond traditional geographic engagement models.

Digital metrics show substantial momentum:

Metric	FY26 Q1	FY27 Q1	Change
Instagram Reach	26,891	44,280	+64.7%
SECTION Codes Used	467	612	+31.3%
Discord Members	2,501	3,720	+48.7%
YP Discord Members	376	521	+38.6%
Website Users	9,877	11,160	+13.0%
Website Page Views	32,983	35,048	+6.3%

These gains demonstrate growing awareness of ASME programming and increased engagement with members and prospective members through digital channels.

Growing Member Participation and Member Value

Section Operations continues to create opportunities for members to engage with ASME programming and benefits.

Notable outcomes include:

- Professional section activities increased slightly from **89 to 94 activities**.
- Member contributions increased to **$18,182**, up **1.6%** year-over-year.
- SECTION promotional code usage increased **31%**, indicating stronger engagement with member benefits and section-level outreach efforts.
- Section leaders provided **7,230** volunteer hours to produce events with an **IRS** value of **$261,292,20**. (these are self-reported and do not include general/executive meetings)

The substantial increase in promotional code utilization suggests that sections are serving as effective local channels for member engagement and value delivery.

Strategic Significance

The strongest story emerging from FY27 Q1 is growth in the areas most critical to ASME's future:

✓ More volunteers engaged
✓ More student leaders participating
✓ Greater digital community reach
✓ Stronger utilization of member programs and benefits
✓ Increased member contributions
✓ Expanding awareness of ASME through social and online channels

These results reinforce the importance of continued investment in Section Operations. Sections remain one of ASME's most effective mechanisms for developing volunteer leaders, engaging future members, creating local member value, and extending the Society's reach into emerging engineering communities around the world. The FY27 Q1 results demonstrate that investments in Sections are producing measurable returns in engagement, volunteer development, community growth, and member participation, all of which support ASME's long-term strategic objectives.

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Student & Early Career Development

SECD Sector Update

FY26 results and FY27 priorities | July-November 2026

PURPOSE Create hands-on learning, competition and professional-development experiences that connect students and early-career engineers to ASME and the broader engineering community.

FY27 PRIORITIES

- **9** — **EFx events planned or held through November across Bangladesh, India, Egypt and Pakistan**
- **IMECE MEEd** — Elevator Pitch Competition
- **DIGITAL** — Scaled E-Fest Tech Connect planning
- **U.S.**
  - Two marquee EFx events plus targeted smaller-format experiences;
  - Xometry sponsored travel grants

FY26 REACH

16	9	57
EFx events	countries	countries represented

4,057	1,762
EFx attendance	virtual attendance

FY26 aggregated results

PORTFOLIO UPDATE

TRANSFER — **E-Fest and EFx**

Activities and two staff members moved from Programs & Philanthropy to Section Operations.

PAUSED — **E-Fest Careers**

Portfolio remains paused.

NEXT — **Portfolio direction**

Align future student and early-career work with ASME's broader strategy.

IMPACT AT A GLANCE

Global reach • Hands-on engagement • Connected pathways into ASME

Advances ASME's Purpose • Strengthens Customer Engagement • Builds Future Membership & Volunteer Pipelines

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